

Aviation Week

and Space Technology

75 Cents

A McGraw-Hill Publication

March 19, 1962

**NASA Evolving
Orbital Launch
Operations Plan**

USAF Boeing Minuteman Silo Launch



SNAP-8

RELIABLE POWER FOR ELECTRIC PROPULSION



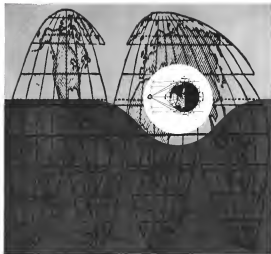
A major advance in space power plants, the SNAP-8 Electric Generating system will deliver 30 kw of electric power for 10,000 hours...Result: for the first time space vehicles will be capable of long-term orbital and extraterrestrial missions...Additional SNAP-8 applications: continuous communication, data gathering and mapping, and life support.

The SNAP-8 system is being developed by the Power/Equipment Division of Aerojet-General. SNAP-8 is a joint AEC-NASA program.

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The outstanding electrical, thermal and mechanical properties of Du Pont Teflon 100 FEP resin have been used to prototype a proposed standardized configuration for ground control cable miniature launching sites. The new cable offers optimum versatility to permit standardization... comparable installed cost with significant advantages in weight and reduced size... improved reliability at ambient temperatures from -50° to 60°C... unaffected by aging, environmental conditions or chemical attack... and electrical properties exceeding the requirements of MIL-C-27990.

Tests indicate that the use of primary insulation and internal jacketing of Du Pont Teflon FEP resin permits a 20% reduction in diameter and allows a single cable to do jobs previously requiring four cables.

Sketch of the newly designed cable construction, below, shows the compact configuration made possible by the use of FEP as insulation.

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For more information about the latest developments in wire and cable insulation utilizing Du Pont Teflon 100 FEP resins, write to: K. I. du Pont de Nemours & Co. (Inc.), Department AV-318, Room 2226 Nemours Building, Wilmington 98, Delaware. In Canada: Du Pont of Canada Limited, P. O. Box 680, Montreal, Quebec.



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BETTER TUCKER BOX, BETTER LIVING. *THURGOOD THOMAS*

(Continued from page 5)

Apr. 11-Buffed-breasted Gull and
 Kestrel Studies, Institute of Pacific Is-
 lands Research, Honolulu, Hawaii
 Apr. 11-13-Australian Technical Meeting and
 Equipment Exposition Institute of En-
 vironmental Sciences, Sheraton Chateau Hotel,
 Sydney, Australia
 Apr. 12-13-Eighth Annual Heat Transfer
 Conference, Oklahoma State University,
 Stillwater, Oklahoma
 Apr. 13-Government Contracts Sympos-
 ium, National Acad. of Professional Engi-
 neers, Administrators, Washington, D.C.
 Apr. 14-15-Symposium on the Role of
 the Field
 Apr. 14-16-Symposium Conference on Kerosene,
 Equivalents and Performance of High
 Temperature Systems, University of Cal-
 ifornia, Los Angeles, California
 Apr. 15-16-Second International Conference
 on Status Science/Conference Institute
 Apr. 16-16-Second International Flight
 Test Symposium, University of Virginia,
 Charlottesville, Charlottesville, Virginia
 Apr. 16-16-Aerospace Services, England
 Apr. 16-16-Symposium on the Aerodynamic
 Properties of Airframe, University of
 California, Los Angeles, California
 Apr. 24-26-Polyethylene Institute of British
 Textile Symposium on the Mathematical
 Theory of Airframe, Daresbury Research
 Centre, Warrington, England
 Apr. 25-26-Western Space Age Industries
 and Aerospace Exposition, West Palace,
 San Francisco, California
 Apr. 26-27-Third Annual Symposium
 Ann of Local Transport Airlines, Hinkley,
 Ann Arbor, Michigan
 Apr. 26-27-Annual Meeting, National
 Aeronautics Sciences Assn., Sheraton
 Hotel, Washington, D.C.
 Apr. 30-May 1-Meeting on Thermal Stress
 and Strain, National Aeronautics Sci-
 ences, Hotel Chateau, San Francisco, Cali-
 fornia
 May 1-3-Symposium on Computer Control
 Systems, National Aeronautics Sci-
 ences, Hotel Chateau, San Francisco, Cali-
 fornia
 May 2-6-1975 Annual National Food
 Industries, Hialeah, Florida
 May 2-6-1975 Annual National Food
 Industries, Hialeah, Florida
 May 3-4-First International Congress on
 Space Technology, National Aeronautics
 and Technology Exhibition, London, England
 Sponser United Interplanetary Society
 May 3-4-First International Congress on
 Space Technology, National Aeronautics
 and Technology Exhibition, London, En-
 gland
 May 7-8-Vietnam & Prospects for Space
 Exploration, National Aeronautics Sci-
 ences, Sheraton Hotel, Washington, D.C.
 Aerospace Material and Process Engi-
 neering Third Study, Los Alamitos, Cali-
 fornia
 May 7-11-Annual Conference, Society of
 Environmental Engineers, Sheraton Hotel,
 Sheraton Hotel, Boston, Mass. Computer
 in AF Guidance Research Laboratories
 May 8-9-1975 Annual Meeting, Society of
 Environmental Engineers, Sheraton Hotel,
 Sheraton Hotel, Boston, Mass.
 May 8-10-1975 Annual Meeting, Society of
 Environmental Engineers, Sheraton Hotel,
 Sheraton Hotel, Boston, Mass.
 May 14-16-National Aerospace Electronics
 Conference, Institute of Radio Engineers,
 New York, New York
 May 14-16-1975 Annual Meeting, Society of
 Environmental Engineers, Sheraton Hotel,
 Sheraton Hotel, Boston, Mass.

(Continued on page 9)



many challenges confronting Ken Wright and his associate of Sentinella Aviation-Dives Ken is Project Manager, guiding the development of a "3 KW (electric) Solar Dynamic Space Power System under Air Force Contract. Briefly: the system is comprised of a huge mirror that reflects solar energy into a boiler. Pure, ultra-temperature liquid metal is vaporized thus powering an axial flow turbine which drives a generator (located on liquid metal bearings). Switchback had to develop a method for containing the generation of power, when solar energy was harnessed by the Gatty's shadow. In some Earth Orbits, night would last only a short period of time. Even so, energy must be stored during this dark period in order to sustain electric and power aboard the vehicle. Ken and his fellow workers believe they've solved the problem. They now build the system which utilizes the phenomenon of the latent heat of fusion. Solid

some math, when changing from liquid to solid state, reverse large amounts of the most serious. This text provides for continued exposure **point where there is no one**. The Solar Magnetic Region is not one of the important Space Power Systems for which Southland has been given the responsibility of development. **Each day**, engineers at Southland are confronted with solving problems in the containment of highly corrosive liquid metals, finding adequate methods for spacing in Zero G environment, and liquid metal **journal bearing performance**. **Still**, never let it be said that Southland employees live with their heads in the clouds. The approach the permanent, ideal working conditions. **Carbide's** exceptional nonunion approach to the friendly, congenial Mills high surroundings. And most of all, they are enthusiastic about the physical challenges that confront them daily. Each has the capability of knowing that he is making an active part in the conquest of space. **if YOU** are a qualified space age engineer or technician and would like to meet the challenges of tomorrow, act today. Apply to us now or send a resume of qualifications to:



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Source: U.S. Bureau of Economic Analysis, *Survey of Current Business*, September 2007, p. 10.

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AEROSPACE CALENDAR

(Continued from page 7)

- May 19-21—11th Annual National Conference, Society of Automotive Weight Engineers, Rauschen Franklin Hotel, Seattle
- May 20-24—General Conference, American Society of Applied Kinesiology, Ambassador Hotel, Los Angeles, Calif.
- May 20-26—Annual Meeting, Avionics/Space Warfare Assn., Mark Hopkins Hotel, San Francisco, Calif.
- May 21-25—English Aerospace Instruments and Symposium and National Television Conference, Sheraton Park Hotel, Washington, D. C.
- May 22-24—Conference on Self-Organizing Systems, Museum of Science and Industry, Chicago, Ill. Symposium: Office of Naval Research Annual Research Panel, Dayton
- May 22-26—National Microelectronic Theory & Technology Symposium, Institute of Radio Engineers, Boulder, Colo.
- May 24-26—Second Rapidia Conference on Space Communications, Institute of Radio Engineers, Seattle, Wash.
- May 30 June 2—4-6th Annual Weight Measurement, Cedar Point, The International Society of Weight and Balance, Fort Huachuca, P. O. Box 510, Del Rio, Tex.
- June 6-7—Symposium on Standards for Fibers and Wires, Rutherford Physics, Naval Ordnance Laboratory, Silver Spring, Md.
- June 6-8—Eightth Annual Radar Symposium (closed to press), Institute of Science and Technology's Radio Laboratory, University of Malaga, San Sebastian
- June 6-10—11th National Microelectronics and Operations Meeting, Rauschen Franklin Hotel, Seattle, Wash.
- June 13-15—Annual Meeting, Heat Transfer and Fluid Mechanics Institute, University of Washington, Seattle, Wash.
- June 18-22—19th Machine Assembly Division and Manufacturing Assn. New Hampshire Hotel, Los Angeles
- June 18-23—Summer Meeting, Institute of the Aerospace Sciences, Ambassador Hotel, Los Angeles, Calif.
- June 18-23—Annual Convention, Avionics Council, Transportation Assn., Buckley Hotel, New York, N. Y.
- June 23-25—South National Convention on Military Electronics, Sheraton Park Hotel, Washington
- June 25-30—Symposium on Electromagnetic Theory & Antennas, Copenhagen, Denmark • Symposium, Loughborough University of Science, International Scientific Radio Union
- June 27-31—Ninth Annual Symposium on Computers and Data Processing by the University of Denver's Denver Research Institute, Elberton Lodge, Estes Park, Colo.
- June 27-28—Joint Automatic Control Conference, Institute of Radio Engineers, New York University, New York, N. Y.
- July 16-18—Linear Motion Meeting, American Radio Society, Park Center and Statler Hotel in Hazel, Cleveland, Ohio
- Aug. 18-19—Future of Nuclear Vehicles in Air and Space, Institute of the Aerospace Sciences, Chicago Hotel, Seattle, Wash.
- Aug. 20-24—Sixth Annual Electronic Show and Conference, Institute of Radio Engineers, Los Angeles, Calif.



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Experimental helium-cooled rocket nozzle

problems. This experience has created an integrated, dynamic organization with materials research and development, structural analysis, prototype and production manufacturing capabilities.

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Re-entry vehicles require refractory components over a major portion of their outer surfaces. Solar is working on a contract to develop, fabricate, and test frontal sections for a super-orbital glide re-entry vehicle. Temperatures in excess of 5000°F will be experienced during re-entry for this component, representative of the next generation of glide re-entry vehicles.

Solar's current capabilities in fabrication activities supply a broad base of supporting technology for refractory component assembly.

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Fabrication of carbide-coated exit cone for rocket nozzle

For further information about Solar's refractory component experience in materials research, design, fabrication, and testing, write Dept. J 217, Solar, San Diego 12, California.

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These measures reliability is analogous to the system's complete control over all design and manufacturing. Only Viking manufactures all its diesel engines, complete systems, Volvo valves, power supply stations, and motor—starting development of a installed engine system. The diesel itself is contributing the response. It is tailored system providing accurate response to the engine-to-weight ratio and the alternative inabilities. High response maintain low-control system, an integrated engine and a high flow servo valve (150 gpm) for these control of a rocket engine are examples of recent Viking progress. Servo valves can be provided for operating currents to 1000V and covering all fluids normally used.



VICKERS



1354

1354

Aviation Week

[illegible]

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CHICKEN 1 _____ 120 g. Chicken skin
GLASSER 20 _____ 1364 Glassing liquid
Ketchup 34 _____ 108 Ketchup, 100%
MUTTON 20 _____ 2074 Mutton, 100%

REFERENCES

STATION	1. A. Fraser
STATION	2. C. Smith
CHARGE and BY (2000)	3. J. Smith
CHARGE	4. J. Smith
CHARGE	5. J. Smith

PLANNED 25th of February
ESTIMATED 1st March
RECEIVED 2nd March
100-400000 E. F. Thompson
D. F. Thompson, C. A. Brown

Player	Pos	Height	Weight	Age	Experience
Paul Davis	QB	5-10	180	23	1
Pittsburgh	QB	5-10	180	23	1
San Francisco	QB	5-10	180	23	1

STELADON & HARBETUNG	Female	Married
Smaller Classroom	Female W	Married
Worshipers	J. N	Single

项目		2017年	2016年
营业收入	1,000,000,000.00	1,000,000,000.00	
营业成本	800,000,000.00	800,000,000.00	
营业税金及附加	10,000,000.00	10,000,000.00	
销售费用	20,000,000.00	20,000,000.00	
管理费用	30,000,000.00	30,000,000.00	
财务费用	40,000,000.00	40,000,000.00	
资产减值损失	50,000,000.00	50,000,000.00	
公允价值变动损益	60,000,000.00	60,000,000.00	
投资收益	70,000,000.00	70,000,000.00	
营业外收入	80,000,000.00	80,000,000.00	
营业外支出	90,000,000.00	90,000,000.00	
利润总额	1,000,000,000.00	1,000,000,000.00	
所得税费用	250,000,000.00	250,000,000.00	
净利润	750,000,000.00	750,000,000.00	

AVIATION WEEK and SPACE TECH

* Electromagnetic phenomena could incorporate many detection and control systems for major weapons.

► Effort to sell new air traffic control system may be delayed by detailed examination of old projects.

► Specific details of Orisat Launch Operations being determined. Specific base of methods and equipment is not.

History & Social Studies Award ...	27	Search to Study R&D Research
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Air Transport's Green Goals 51

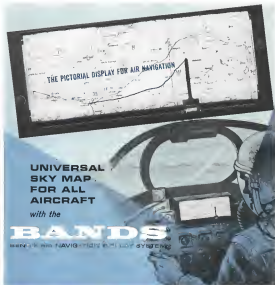
COVER: USAF Boeing Phantom II, launched from the air at the North Missile Range, reached a range of about 1,000 mi. Pressure gauges

perches, juncos, sparrows, starlings and shrikes in the site. Small birds are common in a tree living in the site. There have been no recorded sightings of a new IAWB bird in 2011. See p. 28 for other bird sightings.

FIGURE CAPTION

67455 *Journal of the American Statistical Association*, 1997, 92, 1, 1-11

1993



Compatible with most navigation systems in use today, BANDS provides a pictorial display which continuously shows the pilot where he is and how his flight plan is progressing. The Display holds a 12 foot roll of the desired route which is simply cut from an existing aeronautical map. A moving skyline indicates the exact position of the aircraft in flight. Thus the pilot is able to see — with visual assurance — how his flight is progressing and allows him to accurately fly to his objective.

The entire system weighs 10 lbs. and requires only 25 amps at 110v 60 cycle. Complete information is available from Bendix-Pacific Division, North Hollywood, California.

Bendix-Pacific Division



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EDITORIAL

Air Transport's Grass Roots

With radio, television and daily newspapers concentrating public interest on manned orbital space flights and the program to transport explorers to the moon, it is understandable that few people are focusing their attention at the other end of the air transport spectrum where it reaches the grass roots of millions of Americans and the smaller communities in which they live. Neither the aircraft manufacturers nor the local service airlines have been devoting sufficient effort to this grass roots area. That it is interesting to observe the campaign of Sen. A. S. "Mike" Mooney (D-Okla.) to stimulate some effective action in this badly neglected area of air transport. While his senatorial colleague from Oklahoma, Sen. Robert Kerr (D-Okla.) is sitting as chairman of the Senate space committee, Mike Mooney is trying to do something about building a more effective foundation for the entire U.S. air transport structure at its most fundamental level.

With the advent of jet transports, basic changes in the domestic air route structure of this country became inevitable. We are now seeing the pattern of this new structure emerge in increasing emphasis by the trunk carrier on high frequency jet operations between major population centers, and a gradual withdrawal from the smaller cities where jet service is either technically or economically marginal. The local service carrier, created and subsidized to serve the grass roots, are now being sucked into the regional vacuum created by the trunk line's withdrawal. They are shifting to this more attractive market of larger population centers with larger airports to meet a market beyond their original purpose. We think this is a healthy trend and an inevitable impact of the shifting technology in air transport. But it also poses a serious problem as to what will happen to the grass roots communities that the local service carrier were originally chartered to serve.

Carriers' Peril

Sen. Mooney came to abandon the traditional role of a legislative pleading for his geographical constituents in a recent appearance before the Civil Aeronautics Board to focus attention on this national problem that the shifting tides of technology have created, and to plead for some effective action by the CAB, local service carrier and aircraft manufacturers to solve it. The present trends mean that hundreds of small American cities now enjoying air service will eventually drop from the air transport map of this country. Sen. Mooney notes that this is neither program nor the will of the Congress, which has been willing to subsidize local service carriers in this area at an annual rate of about \$82 million.

And he wants the local service carrier that these

will be serious consequences if they allow their service to these smaller communities to wither and die. Congress, which holds the local service carrier subsidy purse strings, will certainly react sharply in substantial portions of their constituents find themselves without adequate air transport. It behooves the local service carrier to heed Sen. Mooney's warning to tackle the problem now before they are engulfed by new tides of congestion and expansion of air transport operators into a "third class" of certificated carrier to service these neglected points.

Sen. Mooney's premise that new types of equipment will be required to effectively serve the grass roots is certainly correct and the local service carrier must get effective help from aircraft manufacturers if they are to solve this problem. Here, too, we think U.S. manufacturers have been neglecting some key areas of the transport market and are on the verge of losing them to competition from Britain and France. The impact on the U.S. short-haul transport market of the Sud Caravelle and the British Aircraft Corp. BAC 111 is certainly a significant storm in this wind even though they do not supply the type of equipment required for small community service.

Widely Sought Aircraft

Local service carrier have never found an adequate DC-3 replacement and consequently have been driven to larger, more expensive gas turbine powered equipment, along with their attention to the population centers abandoned by the trunklines. What is really required now is not a DC-3 replacement, but an aircraft that will bring to today's economic and operational convenience the same relative qualities the DC-3 brought to its era. Many manufacturers have sought this goal and it is obvious that nobody has yet succeeded. However it would still appear to be a goal worth achieving, for a large portion of the world's air transport system still requires a transport of this type. In addition to the U.S. domestic market, a new transport that met these requirements might also spearhead a U.S. program to bring economical air transport to the many undeveloped areas of the world as a more sound investment than many of the projects in which foreign aid is now being wasted.

It is truly ironic that in all of the emphasis on space exploration and supersonic jet transport that reflects the birthplace of the airplane, appear to be neglecting a tremendous opportunity to make it as even more useful tool for a majority of its own population as well as for nations still struggling to find a firm economic and social footing in these changing times.

—Robert Hays

SURVIVABILITY*

Success of a military mission is measured in terms of accomplishment. For manned and unmanned aircraft, a major parameter of accomplishment is survivability ("ability to fly to, and return from, the target").

Survivability is currently being studied at very low altitudes. Texas Instruments Incorporated, working with the U.S. Army Signal Corps, the Air Force, and prime aerospace contractors, conceived and developed a completely automatic low-altitude navigation system. This system is light, simple, and relatively inexpensive. It flies the aircraft accurately over an extremely low altitude terrain profile . . . automatically!

For complete technical information, write Apparatus Division, Texas Instruments Incorporated, P. O. Box 6015, Dallas 22, Texas. Qualified "NEED TO KNOW" respondents only, please.



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WHO'S WHERE

In the Front Office

Walter F. Burke, a director of McDonnell Aircraft Corp., St. Louis, Mo., Mr. Burke is in personal and general charge of McDonnell's Navstar and Gemini projects.

Dr. Adolph L. Auteman, vice president and general manager, Spacel General Corp., Glendale, Calif., is chairman of Auteman General Corp. Dr. Auteman continues as a staff vice president of Aerojet-General.

K. L. Johnson, a director of Aerospace Two, Costa Mesa, Calif., Mr. Johnson is vice president and director of product development for Douglas Aircraft Co.'s Missile and Space Systems Division.

Fred J. Odenbach, president, Douglas Electronics, Inc., Channahon, Ill., is president of Douglas Electronics, Inc. Odenbach has received the Charles H. Stinebaugh, now based there.

Laurel F. Melchior, vice president, submersible and public relations, The Boeing Co., Seattle, Wash., effective June 1. Reporting to Mr. Melchior will be A. F. Logan, vice president, public relations, Ford Motors, director of personnel, Cal M. Cleveland, director of public relations and advertising.

Thomas B. Gribben, vice president, engineering, Western Air, Detroit, Mich., a director of Sperry Rand Corp.

Eugene K. Cox, vice president and marketing director, Western Products Division, Hughes Electronics Corp., Los Angeles, Calif.

Norman P. Hays, a corporate vice president, North American Aviation, Inc., in charge of all company activities in the Washington (D.C.) area, and the Hawthorne (Calif.) and Redland (Mass.) offices.

Joseph Ketter, Jr., vice president for corporate development, Telecommunications Corp., with headquarters in Washington, D.C.

Henry L. Brown, vice president, engineering, Goddard Technology, Inc., Stennis Space Center, Miss.

Joseph Madeline, assistant vice president, Bell Aerospace Co., Fort Worth, Tex., a director of Bell Aerospace Corp. and Texas Instruments.

Changes

John F. Finley, general manager, Gen and Electric Co.'s Space Systems Division, has been designated Area Vice President, Walter C. O'Connell, chief manager of the company's Direct Launch Conversion Operations.

E. F. Gaudin, vice manager, Kennedy Aircraft Division of United Aircraft Corp., Stamford, Conn.

Carl E. Anderson, chief technical staff, Avco, Inc., Cambridge, Mass.

Carl Wilson, senior staff engineer, Gunter Systems Corp., Huntsville, Ala.

Carl D. Ward, corporate manager of electronics, Long-Term Systems, Inc., Dallas, Tex.

John A. O'Brien, Jr., director of administration, Vandal Division of The Boeing Co., Morton, Ill.

F. B. Light, chief engineer, Advanced Projects Group, Rockwell Satellite Systems, Goetz Station, receiving J. C. Hays, resigned.

INDUSTRY OBSERVER

► Lockheed Martin & Sperry Co. is continuing its funded studies of a general purpose 300-mph single-engine missile known as Vetus A. Designed for Navy applications, the study was begun before USAF received authorization to proceed with development of missile technology. Indicate was the (MIRV). Vetus A would have capability of being launched from torpedo tubes to protect submarine-launched tubes and not be altered. It would possibly use a solid rocket for terminal guidance.

► USAF penetration tests progress division are expected to select a contractor by the end of this month to develop approximately 90 airplanes. The airplanes are to be developed for security test vehicle location. First vehicles are to be delivered this summer, then will continue through the planned program life of two years. Payloads will approximate 40 lb. per vehicle, some of the tests will use rocket thrust on the downwind leg of the trajectory to simulate re-entry speeds. Launchings will be made at White Sands Missile Range, N. M.

► Project Goshawk, a nuclear explosion test to determine performance in effects in nuclear weapons approach, navigation tests, is scheduled to be conducted this summer possibly by USAF and the Defense Atomic Support Agency. Test will be called a ground burst, but the low-yield yield blast will be detonated at about 300 ft altitude in a desert area.

► Three-four launchable vehicle will require additional structure to withstand substantial higher acceleration forces imposed by the Titan 3 launch vehicle (AW Jan. 5, p. 27). Boeing program continues to modify design since because of structural loading, and program efforts are presently about the first of the project.

► U. S. Navy will equip its version of the TFX fighter now under advanced work at Boeing Co. and General Dynamics/TI. Worth, with a 44-in.-dia air intake would now designate NAAMN-11. Models is expected to be a development of the Boeing YAMN-10 Eagle, originally planned for the now-cancelled Douglas M-6000 aircraft. General Dynamics Laboratories has received a \$180,000 contract from the Navy to define the characteristics of a long range air-to-air missile for the Navy TFX.

► Leading contractors for USAF's Space Detection and Tracking Station (SPADATS) contract (AW Feb. 5, p. 20) are Bendis, Sperry Rand and Hughes on the basis of their demonstrated competencies in planned area services.

► Hughes P-1127 second prototype VTOL aircraft has made a number of actual and short takeoffs from an unprepared grass field with an overload of field surface or various effects on either the aircraft or its single Beechcraft Stetler, B-51, delivered thrust engine. Aircraft has total flight time approaching 30 hr and has reached Mach 1.05 at 40,000 ft.

► Second service for launch control system for Minuteman ICBM Wings 3 and 4, to be located at Minot AFB, N. D., and Whiteman AFB, Mo., respectively, may be sought by Boeing Co. in industry competition to logic this contract. Radio Corp. of America now has prime subcontract from Boeing for the system, which includes some proprietary RCA equipment, the way some some difficulties in establishing ground-to-air communication.

► Radio-Radar is offering a refueled down Sperry Infrared engine, designated R8-160-2, as proposed for the proposed F-27 VTOL version of the F-27 on-military transport. R8-160-2 is designed for 6,115 lb. thrust rating. F-27 design gross weight is currently 44,200 lb.

► U. S. Coast Guard, now negotiating to buy six Sikorski S-61 helicopters, is asking Congress for \$12.8 million during Fiscal 1965 to buy a total of 16 of the single-engine-powered aircraft (AW Feb. 12, p. 37). Flight of the new order would be replacement helicopters and the latest eight in addition to authorized strength. Request is now pending in Congress.

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Washington Roundup

NASA Plant Policy

Watch for National Aeronautics and Space Administration to insist that all large space vehicle stages be built in government-owned facilities. NASA will have to formalize the specialized building needed and it does not allow to put this into contractor-owned facilities because it wants to retain the prerogative of changing contractors when it isn't satisfied with performance. These plants will need high bay areas of the type that Defense Department has encouraged the aerospace industry to abandon in recent years as aircraft production declined. Defense also has had a policy of encouraging firms to build their own plants or to let them lease the government. Now NASA will reverse the trend.

NASA is now reviewing sites—including Eglin AFB near Pensacola, Fla., and Mather AFB near Tampa, Fla.—for location of vehicle and stage assembly plants. Even the Saturn S-1 stage, for which NASA contracted with North American almost six months ago, will be assembled somewhere along the Gulf Coast southeast of Texas, which is becoming known as the "NASA corridor."

Big Florida Booster

President Kennedy continued the Administration's policy of getting the maximum political effect from the expansion of the space program by telling a Democratic fund-raising dinner at Miami Beach that a five-fold growth in employment at Cape Canaveral in the next year is "only the beginning" of changes that "can make Florida one of the most vigorous and vital areas of the U.S." The President recalled John Fennell's 100-vehicle production but: "There would be a comparison between Florida and Texas in which state would be the source of vehicles in the near future," and made his own prediction—that Florida will have "the greatest period of development of any state in the U.S." in the next 10 years.

Land and labor costs in the area around NASA's Manned Spacecraft Center near Houston, Tex., have increased so much since the decision to locate it there that the House space committee was recommended a stretchout in funds for the facility. Such a recommendation would undoubtedly be opposed by the next time it reaches the NASA budget request—because Albert Thomas of the House appropriations subcommittee, which must appropriate NASA's funds, Chairman Thomas represents Houston.

Ownership of Comsat

Attorney General Robert F. Kennedy's defense of the President's recommendation of satellite ownership plus before the House commerce committee, scheduled for this week, represents the last hope for a public corporation to own and operate the network. Capitol Hill sentiment strongly favors ownership by a corporation of communications concern centers. The Senate space committee, headed by Sen. Robert Kerr, is expected to recommend ownership by the nation that work, and the House committee is overwhelmingly for this approach.

Defense Secretary McNamara's evaluation over the Air Force designation (F-100) of its version of the Navy F-4B in recent testimony before Congress has led to an order for standardized nomenclature. The VAX four-seater aircraft probably will become the A-1A, the TF-4A for service testbed fighter, the T-1A, and the B-1A-1 if it is built—over the B-1A in USAF. Since the F-4B is already listed in thousands of documents, USAF may have to adopt this designation.

A report critical of weapon target procurement has been drawn by a subcommittee of the White House Committee on Small Business, under the chairmanship of Lee Leonsinger, assistant director, general for anti-trust matters. It will be presented to the full committee headed by Small Business Administrator John F. Harbo, on May 19.

NASA will soon review its procurement policies both from the inside and by means of a panel of outsiders to be named by Administrator James E. Webb. General Accounting Office also is considering investigating NASA's award of work contracts without competitive bidding.

McNamara's Admirer

Chairman Carl Vanden of the House Armed Services Committee is taking pains to make it clear that his insurance that Defense Department spend \$400 million for development of the B-70 (see p. 28) is not a personal feud with Defense Secretary Robert McNamara. Rap Vanden issued a statement in which he said, "I've had before and I see again right now that Mr. McNamara is the greatest Secretary of Defense that this country could have. He is a leader of the country, but Mr. McNamara is Secretary of Defense; it would be an incredible loss because the gentleman is uniquely unique, and that is not a thing I say about many people."

U.S. involvement in the civil war of South Vietnam is centering with the occasional use of American pilots on actual combat missions. Defense Secretary Robert McNamara said last week that, on occasion, the pilots have been freed upon and have returned on land "for their own protection." Mission are flown as the pilots from Vietnamese crews in the use of "coastal two-place and multi-place aircraft."

—Washington Staff

Range Instrumentation Technology Fails to Meet Current Space Needs

By David A. Anderton

Patrick AFK, Fla.—Problems of range instrumentation—particularly those associated with determination of vehicle position and velocity—have at times frustrated launchers which must be broken to guarantee a high probability of success for future space exploration and vehicle testing.

Today's instrument systems based on optical techniques or optical tracking do not meet current requirements for both accuracy and precision of measurement. Projected systems, still under development, are more closely in meeting contemporary requirements, thus they do not meet future needs.

One example from the wave and during a coast trajectory test, Apollo 8 as USAF's Missile Test Center Electronics Systems Division and the Air Force Communications Electronics Area, demonstrates the major problem.

De G. S. Division of Pan American World Airways told the company that current requirements for vehicle position and velocity determination within two to five feet per second at range ranges of 20,000 to 30,000 miles. The Atlantic Missile Range has no current capability to measure that vehicle data accurately, a future system under consideration will measure within 5 to 10 feet, more than twice the current need.

This means that instruments today, for example, will have to be developed to supply the location and orientation with current in the vehicle either than on command and control of the maneuver from the ground.

One major asset told Anderton Wertz that expert points out speeded within one-tenth of a mile now on contractors and that there is a definite requirement to track the location within 25 to 100 yards. He noted that the current Missile Impact Locating System (MILS) uses, using acoustic hydrophone sensors located in the wrong place for most of the modern launchers fired at the Atlantic Missile Range.

Blow and that acoustic sensor must measure depth in the pressure penetration of the ship and that the current system inside the ship position is to be determined and matched to the wave. It should be known in better than 500 ft he said.

Accuracy Sub-standard

Basic measuring techniques don't take lead band instrument into account enough, and accuracy deteriorates further in the case of observed wave downrange. Time correlation along the range is good within 100 microseconds. He explained that what it might be to be good within 10 microseconds.

Finally, the standards used for calibration aren't accurate enough for best accuracy. AMR, says ballistic camera photographing target firing; they are accurate to about 10 to 15 parts per million. But the star catalog used for calibration, those accuracy should be accurate within one part per million for the calibration. One thing underestimates these catalogs lack that accuracy.

Even the speed of light and the velocity of electromagnetic propagation through the atmosphere are not known to enough significant figures to enable their combining and hence use as standards for calibration.

The position is not simple at AMR. Other ranges, both national and military, are being the same kinds of problems in their attempts to define what the vehicle did after it was launched. Complicating the situation are such problems as resolving the available information, frequency loss. Frequency loss difficulties from the inside to the ground stations are caused by electron beam plasma either being or attenuating the signal. Atmospheric particles, which is a problem for the current specific impulse of the fuel, also cause attenuation of the signal as they are discharged from the rocket exhaust.

There are some of the specific problems listed.

• **Atlantic Missile Range** is not meeting today's requirements for missile position-velocity data in launch, accuracy or orbital trajectory. Even in the initial part of the launch, the error is to 500 ft along wave position is known within one to three feet the requirement is to put the missile within 0.31 ft or 0.3 ft.

• **Patrick Missile Range** currently wants better accuracy than they can have in the 225,000 mi range. They are not the development of precision instruments at frequencies greater than 30,000 to 100 MHz.

• **White Sands Missile Range** currently wants to check the dimensions of objects that change shape in flight, to within a few thousandths of an inch. There is no current way to do this except by using the instrument, which is not a current need.

• **Naval Ordnance Test Station, China Lake**, is involved with underwater instrumentation for torpedo work. Range currently develops and uses ideas and sensors to enable accurate measurements to be taken of submerged objects.

• **Air Force Flight Test Center**, looking forward in the problem of North American B-70 flight testing wants to get immediate real-time data on both pilot and vehicle instead of waiting for delayed interpretation of data. With the current instrumented range B-70 flight test work will be confined to 12 runs, one-way on any typical flight test.

• **Dissemination** specialists, represented by Lt. Col. J. J. Ross, AFMTC, are developing today's needs for information, television viewing, preferably in color, of the subjects, at least one physiological monitor such as an electroencephalogram, and a complete display in real time of the environmental control system on a base line for interpretation of data.

Rift to Be Designed for Varied Missions

Washington—Design of the nuclear powered R4H (space in flight test stage, and of the third stage, is planned to evolve from that test vehicle will be kept flexible to allow increases in range length to meet the payload and requirements of varying space missions.

The three companies invited by the National Aeronautics and Space Administration to bid on R4H—General Dynamics/Astronautics, Lockheed Martin and Spacex Co., and North American Corp.—also were asked to describe in their proposals what steps would have to be taken to use such a nuclear powered stage. While not required for the R4H, a nuclear stage must be constructed as a design philosophy in light of possible manned missions NASA said.

Areas which the open agency asked the three firms to consider included biological instruments, reliability, degradation of critical subsystems, maintenance and radiation sensors, safety devices and an abort system and on-plant location system.

These parameters and others, such as logistical missions along a R4H type stage, were outlined by NASA at a recent bidder conference at the Marshall Space Flight Center, Huntsville, Ala. (AFMTC 26, p. 17). Both the MA 26 and an award is expected to be made in late April or May.

R4H specifications allow the hidden waste launch in design. Stage length will be determined by the impact of capacity required for one, given mission, but approximately 108,000 lb of liquid hydrogen will be the basic loading basis. Structural design must be flexible enough to permit addition of more

fuel enough to permit addition of more

payload. (Contractor was stipulated as 31 ft, to make it compatible with the 39-in. diameter of the S-1C and S-2 stages of the Saturn C-5 vehicle.)

Private NASA plans call for R4H to be flown as the third stage of a Saturn C-5 launch vehicle. Two flights all Atlantic take down the Atlantic Missile Range, now are scheduled for 1966-1967.

One flight test of a R4H stage will be made with an inert Nerva (nuclear engine, for nuclear vehicle applications) engine, means its nuclear source. R4H stage of this first flight also will be a test carrying water ballast. Payload at this flight will be increased, the aerodynamic loads and effects imposed on the R4H stage in the S-1C nozzle. At least two more R4H flights will be required.

Increased Payload

Second, third and fourth R4H flights will be made with live Nerva engines propelling the stage, but carrying dummy payloads. If both the R4H and Nerva give themselves during this test program, the follow-on nuclear-powered stage probably will first be used to land heavy payloads and represent in a test carrying water ballast. The R4H of Saturn C-5 vehicle with a nuclear-powered third stage—officially referred to within NASA as Saturn-D—is estimated to be two or three times greater than a S-4 liquid hydrogen-powered main stage.

The Nerva engine is being developed by Aerojet General Corp. and Westinghouse Electric with Atomic Energy Commission. It will have a great capability to provide direct vector control, but NASA has noted the three competing firms to explore other means of vectoring. NASA is understood to be looking for a contractor about a carrying heavy engine because of the heavy structure that would be required to drive such a heavy propellant at first stage and because of the associated problems with surface compliance to these constraints.

The other major problem in development of the complete R4H stage is performing the remote and data communications capability of the Nerva engine. Shortage of the engine, under conventional engines which began operating within milliseconds is in the time of seconds. Closest velocity control and positioning of the vehicle in space will depend on the time delay between the engine and the engine, in fact will require a guidance and control system capable of coping with the particu-

lar characteristics of a nuclear engine. NASA is understood to be inclined to adapt the currently planned Saturn or orbital guidance system for R4H.

NASA does not anticipate that design and fabrication of the R4H stage will demand any state-of-the-art technology. Tank and structure are expected to be integral and will have different, either internal or external, the structural stability. Because of the loads from the stage must support, NASA does not believe that any of the competing firms will suggest internal pressurization for structural rigidity of the vehicle. As the AFMTC said.

Payload test is expected to be accomplished by conventional rocket pumping with some minor modifications.

The contract will also include some ground test stages. NASA hopes to start construction later this year of a static test stand for the R4H stage at the Nuclear Reactor Development Station, Jackson, Miss., near the Aerojet Nerva engine test stands. At the program develops, there may be as many as three static test stands located at the Nevada site.



R4H VEHICLE, made by NASA's Marshall Space Flight Center, will be the third stage of a Saturn C-5. R4H, powered by a nuclear Nerva engine, will begin flight testing at the Atlantic Missile Range in the 1966-1967 time period.

240-in. Solid Booster Program Foreseen

Prophetic industry reports that the 240-in. solid motor may be proposed for development as application to a specific boost vehicle either Aerojet Corp., technical adviser to the Air Force, has recommended that this motor initially as a feasibility program. Applications submitted include NASA's Orion or advanced Saturn (C-5), with the 156-in. motor serving as an interim development for this initial application.

Edwards AFB Solid Rocket Division estimates that applied research projects such as the 156-in. and 240-in. solid motor fall under its jurisdiction, with assistance in technical direction allocated to Aerojet Corp. only when the motor development is associated with an overall system such as that of the 240-in. motor proposed for development by the Titan 3 boost.

The 240-in. solid motor is now being investigated only feasibility studies by United Technologies and Aerojet, under management of Edwards AFB. There are much too examples of applied research programs which have not resulted in a boost vehicle application; more the time was beyond for the larger, 156-in. solid motor development for Titan 3. Feasibility of three were studied with final approval also being investigated under Edwards AFB management by Aerojet, UTC and Lockheed Propulsion, an 820-in. solid motor not included in the Titan 3 program.

NASA Asks \$819 Million for Construction

Washington—Value of National Aeronautics and Space Administration facilities will reach double of Congress approved the agency's Fiscal 1985 construction requests, and more than half of the new construction is linked directly to the Apollo program, there is little doubt that NASA will get what it wants.

There are 91 separate projects in NASA's construction requests, with a total cost of \$819 million. Existing plans aside, including Fiscal 1982 construction programs under way, is \$108 million.

More than half of the Fiscal 1985 requests is concentrated for 14 projects on the Atlantic Missile Range, to cost \$565 million, and three projects at the Mississippi Test Site, to cost \$32.5 million. The largest single projects will be initial construction of Saturn C-5 launch Complex 39 at AMR, which will cost \$200 million, and the \$175 million extension to be above 40% of the ultimate cost of the facility.

New Facilities

Another major AMR project is construction of a vertical assembly building and two sub-pads for lunar Navaseta vehicles, to cost \$79.5 million. That is 35% of the total estimated cost. In the NASA construction request is \$61 million for engine test stage facil-

ties for Saturn C-5 and Naua vehicles. The money is split in the way: • F-1 engine program: \$22.7 million to complete four vaporizers, single-point test stands at Edwards AFB, Calif., and \$1.3 million for afterburner, production and testing facilities at North American's Rockledge plant in Cocoa Park, Calif.

• Nova N-1 and N-2 stage manufacturing plant: \$16.1 million. NASA intends to build this plant at the Gulf Coast area at an unspecified site. It should not be associated there manufacturing facilities.

• M-1 engine program: \$16 million to complete four dual stage test positions, probably near the Army's General Santa Fe plant.

• J-2 engine: \$4 million to complete construction of two Delta launch vehicle test stands and further modify a third at Rockledge's Propulsion Field Laboratory, Santa Fe, Calif. Another \$12.4 million is requested for a space radiation effects laboratory to complete electronic effects tests. NASA will operate near one or more universities. It is expected that the location will be on the Virginia Power site near the Langley Research Center. The agency is requesting \$33 million for a variety of manned space flight control centers, including \$1 million

to modify Mercury Control at the Atlantic Missile Range. For Gemini, expenditures involving \$5 million for design and engineering services for the Apollo mission control center, and \$5 million for development and initial construction at four Apollo landing and recovery control centers.

NASA plans to modify Rockledge Pad 5 at AMR to accommodate an Apollo test vehicle launch test driving, following a development program supported for the Mercury program with the Little Joe vehicle. The advanced Little Joe will be a cluster of seven Apollo Alphas which will launch full-scale Apollo modules on ballistic trajectories to qualify.

• Ground-based facilities: launch recovery, earth landing service structure, service propulsion and stabilization.

• Launch facility: propellant module plant, qualification of structural propellant and stabilization system. The objective will be to launch the booster with various combinations of loads, and to recover launch test by engine motor combinations after shut. Mission itself there will be 250,000 lb, which indicates that only two Alphas need to be used for launch. Cost of Pad 5 modification will be \$1.2 million.

Another pad modification involves Titan 1 Complex 18, which will be converted to a Titan 2 facility for launching Gemini two-man spacecraft probes.

Mississippi Site Funds

At the Mississippi Test Site, NASA plans to spend \$45 million to begin construction of three stage test facilities, about 25% of the estimated total cost. One test position, each for the N-1 stage—a cluster of eight Rockledge F-1 engines developing 12 million lb thrust—and for the stage-a cluster of four Alphas M-1 engines developing 4.5 million lb thrust—are covered in the request. Initial portions will be used for development tests, and motor will be requested for a production acceptance position for each stage. A fifth test third also will be requested in Fiscal 1986 which will be capable of testing either N-1 or N-2 stage.

Incremental building building \$36 million is being requested for Saturn C-5 test facilities, which will allow one structure of one test stand and the foundation for a second.

The remaining \$11.5 million at the Mississippi site will be spent on sub-test and support facilities.

Completing this major project at AMR are Apollo mission support facilities, \$22.5 million, Apollo star-

test facility, \$5 million, Saturn C-5 and Naua support, \$70.1 million, adding \$22 million, modification to Saturn C-5 Complex 38, \$1.5 million, modifications to Saturn C-1 Complex 37, \$1.2 million, addition to unmanned spacecraft assembly building, \$2 million and support facilities in the old launch area, \$13.5 million.

Other Construction

Other NASA construction projects are:

• Nuclear Rocket Development Station, Jackson Plant, New York: \$49 million, full static test, test and maintenance facilities, \$33.3 million, full static test, test and maintenance facilities, \$33.3 million, full static test, test and maintenance facilities, \$33.3 million, full static test, test and maintenance facilities, \$33.3 million.

• Flight Test Station: total, \$20.2 million, inner propellant facility, \$24.5 million, inner propellant facility, \$24.5 million, inner propellant facility, \$24.5 million, inner propellant facility, \$24.5 million.

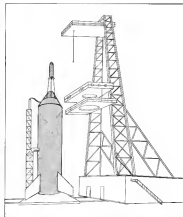
• Marshall Space Flight Center: total, \$15.4 million, main construction in P-1 engine test stand, \$4.5 million is primary of instrumentation system in West Area, \$4 million, components test facility, \$4 million, instrument laboratory, \$2 million, engineering and administration building, \$2.5 million, support facilities in West Area, \$7.8 million, facilities, \$2.5 million, record engineering building, \$1 million, record station at Saturn C-5 test stand, \$2 million, addition to component test facility, \$2 million, components accept test building, \$200,000, test recovery test facility, \$1.1 million and hydraulic test facility, \$1.1 million.

• Marshall Space Flight Center: total, \$19.5 million, light acceleration facility, \$16.5 million, inner development and facilities, \$1.5 million, inner testing facility, \$1.5 million, inner testing facility, \$1.5 million, inner testing facility, \$1.5 million.

• Goddard Space Flight Center: total, \$25.5 million, spacecraft operations facility, \$25.5 million, spacecraft operations facility, \$25.5 million, spacecraft operations facility, \$25.5 million, spacecraft operations facility, \$25.5 million.

• Goddard Space Flight Center: total, \$19.5 million, light acceleration facility, \$16.5 million, inner development and facilities, \$1.5 million, inner testing facility, \$1.5 million, inner testing facility, \$1.5 million, inner testing facility, \$1.5 million.

• Ames Research Center: total, \$14.4 million, space flight ground research facility, \$4.4 million, subsonic test system for main transfer facility, \$1.2 million, subsonic test system for main transfer facility, \$1.2 million, subsonic test system for main transfer facility, \$1.2 million.



ROCKLEDGE PAD NO. 5 at the Atlantic Missile Range will be modified to accommodate a major Little Joe solid propellant vehicle cluster under National Aeronautics and Space Administration budget requests. The new facility will be a cluster of seven rocket motors and will qualify for specific design in ballistic flight as the Little Joe was used for qualification of the motor in the Apollo program at Wallops Island launchers. Modification costs are estimated at \$1.7 million.

from March 10 launch tunnel \$1.5 million, and maintenance laboratory, \$24.4 million.

• Jet Propulsion Laboratory: total, \$10.4 million, engineering facilities including \$1 million, telecommunications laboratory, \$1.4 million, data operations and communications facility, \$2 million, addition to multiple research laboratory, \$610,000, and addition to data operations services building, \$605,000.

• Langley Research Center: total, \$5.1 million, research antenna test facility, \$1.1 million, experiment for large plasma/dynamics research, \$1.5 million, stabilization and control experiment laboratory, \$1.4 million, spacecraft component and methods measurement system, \$1.1 million, experiment for large plasma/dynamics research, \$1.5 million, stabilization and control experiment laboratory, \$1.4 million, spacecraft component and methods measurement system, \$1.1 million.

• Lewis Research Center: total, \$4.7 million, development engineering building, \$4.7 million.

• Wallops Station: total, \$4.1 million, support equipment at \$2 million, advanced data acquisition system, \$1.5 million, and vehicle checkout facilities and support, \$600,000.

• Flight Research Center: total, \$1.8 million, building addition, \$1.3 million, and a small flight simulator, \$575,000.

• Various locations: advanced antenna at Christburg Station, Calif., \$14.1 million, modification of \$1.5 million antenna at Johnsonburg, South Africa and Woomera, Australia, \$2 million each, the East data acquisition station, one to be added, \$6.5 million, and data operations station at Roman, N.C., \$1.5 million. The station in the East and Woomera are designed for use in the operation of scientific satellite channels.

Apollo Service Module Propulsion Unit

Proposals for Apollo spacecraft main module propulsion system to operate in the transitory lunar orbit to transitory orbit or lunar orbit are being evaluated by NASA's Research and Information Systems Division. Further, contractors were held and requests for proposals were issued on Feb. 26 with industry proposals, limited to 45-page presentations, due Mar. 12.

Interested bidders to whom requests for proposals were issued include: Aerojet General, Bell Aerospace, United Technologies, Thiokol and Aero-Fuels, a Douglas Aircraft subsidiary. North American's Rockledge Division did not bid and is not expected to participate in any part of the Apollo service module propulsion development.

Key requirements of the propulsion system include:

- Propulsion system shall be capable of 0.89999-equivalent payload to 100%.
- Single combustion chamber developing approximately 20,000 lb thrust. North American's Space and Information Systems Division will supply testing and planning, also the water-glycol fueling and screen mechanisms for the motor.
- System will use storable liquid hydrocarbon propellant consisting of nitrogen tetroxide plus an equal volume of unmonomerized dinitrogen tetroxide and hydrazine liquid fuel pressure will be 150 to 175 psi.
- Allotment nozzle is preferred but not specified.
- Nozzle expansion ratio will be 40 to 1.
- Thrust/nozzle will not be required but the system will be designed to afford an upper 100% thrust.
- Total operating life of propulsion system will be 12 to 15 years.

A separate protection structure control system, not included in this request for proposal, will be put out as a separate procurement, to supply roll, pitch and yaw while the main propulsion system, which also has pitch and yaw control capability, is out of use.



YOUR WORKGROUND IS IN PLAYGROUND ASHEVILLE

Here you see the 1,300-acre site that is the planning and action center of AMCEL PROPULSION COMPANY. Here people work amidst the beauty and broad vistas of North Carolina's famed Blue Ridge Mountains.

Nearby in cosmopolitan Asheville, one of the South's most advanced cities, modern in every respect, a center of culture where churches, schools, medical

facilities and shopping centers are found in abundance. People find in the Asheville area one of America's great natural playgrounds—its city parks and swimming, pools, lakes, golf courses, skating rinks, ski resorts, and state and national parks are available to make more pleasurable the Amcel employee's leisure-time activity.

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● **Manager—Product Development Section** . . . Propulsion Development Engineer with responsibility for providing leadership in tasks of integrating components, schemes and hardware into complete workable systems and recording of performance characteristics of such components.

● **Manager—Product Design Section** . . . To plan, organize, integrate, direct and measure the product design function. Deal with rocket propulsion systems, components and associated equipment. Provide overall leadership functions for design of propellant processing equipment and test apparatus.

● **Manager—Product Processing Section** . . . Propellant and motor component processing engineer with responsibility for providing leadership in tasks of planning and directing processing of propellant formulations and motor components for use in rocket motor development programs. Direct motor finishing operations and final assembly.

● **Manager—Advanced Products Section** . . . Responsible for initiating new concepts and ideas on propulsion devices. Direct preliminary design of new propulsion systems. Synthesize and analyze system operating problems. Aid in market surveys for planning future work areas.

● **Manager of Test Operations** . . . To direct staff of Project Test Engineers in planning and performing solid rocket development test programs. Develop and operate facilities for testing motors, propellants, explosives and environmental testing. Will plan programs, define instrumentation requirements, design and direct test setups.

● **Senior Reliability Engineer** . . . To develop project reliability assurance plans. To provide design coverage for reliability prediction and assurance. To plan reliability test programs. Also to plan controls for production of rocket motors and components.

● **Design Engineers** . . . To design structural components for rocket motors and associated equipment, specify materials for construction. Recommend methods for construction or fabrication of design items. Calculate stresses, strains, heat transfer, vibration and dynamic loading effects.

● **Project Test Engineers** . . . To plan test programs for projects, coordinate all instrumentation and test plans, designs and operations. Represents test function in project organization for development of rocket motors, propellants, explosives or explosive devices.

● **Physical Test Engineers** . . . To perform and direct material tests and non-destructive tests on propellants, explosives and rocket motor materials. Plan and perform programs of physical tests for propellants and explosives under development. Advise designers on grain design and material capabilities. Knowledge of radiography and ultrasonic methods desirable.

● **Internal Ballistics** . . . To make charge design studies to optimize ballistic performance and preliminary charge design studies for proposals. Make ballistic calculations of the parameters on propulsion units. Experienced in ballistic evaluation and analysis of propellants and propulsion systems.

● **Mathematics—Statistics** . . . Supervise data reduction and mathematical services function and provide advisory services in mathematical analysis, design of experiments and statistical analysis. Reduce data from propulsion and explosive tests.

● **Propellant Process Engineers** . . . To plan and direct processing of propellant formulation and motor components for use in rocket motor development programs. Direct motor finishing operations and final assembly.

● **Product Development Engineers** . . . To coordinate and carry out tasks of integrating components into complete workable systems and to record characteristics and performance of such systems. Prepare development plans including test objectives and schedules.

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When you seek a better position, your prime interest is your future and in the significance of the work. Key programs at Amcel Propulsion Company for prime contractors in the aerospace industry have created new technical positions, each with a future as outstanding as a dedicated, competent, individual makes it.

Here is your opportunity to step into a position of responsibility in a small propulsion development and high explosives company.

Typical current development programs at AMCEL include short burning time rockets, high temperature

explosives, controllable thrust solid rockets, and new techniques for processing explosives and forming explosive charges.

Amcel offers important advantages associated with growth. It provides the benefits offered by larger companies, as it is a division of Collins Corporation of America, while retaining the operating character of a small independent company, individual aptitude and initiative is immediately recognized—never forgotten. Your interest in a professional position with Amcel Propulsion Company will receive prompt, confidential attention. Direct your inquiry to Mr. Bob L. Banks, Industrial Relations Manager.

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AVIATION WEEK and SPACE TECHNOLOGY March 18, 1962

Jet Crash Spurs Pilot Criticism Of Noise Abatement Procedures

Washington—U.S. airline pilots are expressing mounting concern of airport noise abatement procedures in the wake of the Feb. 23 crash of an American Airlines Boeing 737-121B, an aircraft which killed all 94 on board.

Although no pilot has yet contended that New York International Airport's noise abatement procedure was the probable cause of the accident, even before anti-noise measures taken there reduce safety margins.

In a letter written the day before the aircraft departed, followed by a flight on the final flight, Capt. E. R. Reming of Pan American World Airways charged that disparate procedures on that runway are an "obstruction on safety."

Reming, central office director of Pan American's New York Area Control in New York, urged elimination of the noise abatement procedure previously followed by the American 707 prior to the time it was planned to roll in to the gate and place into taxiway 34 (AWM 34) (p. 26).

Reming's letter, which circulated in Capitol Hill, was addressed to Capt. R. M. Woods, Pan American's area

chief pilot. Reming said the new procedure required a pilot to begin his first turn at 500 ft while operating at reduced power at a "speed about 75 kt less than the fast engine climb speed (707-121)."

To illustrate the safety margin available in that fast turn, Reming noted that the 707-121, at its proper climb speed and flap setting, would enter initial steep climb when banked 30 deg at zero rate of climb. But the aircraft should not be at zero rate of climb and therefore some clearance will be available on its turning arc. "An engine failure at that point," he said, "is obviously very serious."

Reming also was strongly critical of TWA's "procedures, under which five American pilots are subjected to radio communications which in conjunction with one or more sound recording tracks placed near each of 400-ft altitudes in the Port of New York Authority

Pennell's Record

Comptroller advised that careful adherence to that controversial procedure is responsible for Pan American's excellent record at airports that give cockpit instrument a noise rating. According to Capt. C. W. Stewart, a transitional pilot superintendent for Trans World Airlines, the relatively loose operation of TWA could prove a substantial competitive handicap at London Heathrow Airport.

Only operators with noise ratings less than 110 push per average takeoff report that airport as late as midnight, he said. Operators with 110 push, which ratings may be given generally now by the British Air Ministry to leave after midnight, Stewart said, as a means to tie pilots.

But TWA's own rating rule is not to depart Heathrow at less than 110 push under Air Ministry limitations. Therefore, TWA's Flight 702 from New York to Frankfurt must take off from Heathrow not more than 23 minutes after its scheduled departure time of 10:40 p.m., in the case of a night flight.

Flight 702 will begin operation April 28. Meanwhile, Pan American is so limited to specific aircraft and midnight. Should TWA's Flight 702 be delayed by weather for more than 23 min., crew and passengers must find accommodations in hotel near London.

direct out of handling passengers will be "unreasonable," available passengers will be left in the streets, chair restrooms in performance will be set up and jet attendance will suffer, Stewart said.

He also pointed out that at Heathrow,

the Air Ministry has allocated control noise area and related noise-measuring equipment, minimize the "number of aircraft from the end of the runway to the point where aircraft should be so directed." These "bars to thrust reduction" were distributed to TWA pilots. Concluding his letter, Stewart wrote: "Let's show them that we are, in fact, not with the best intent, but also the greatest."

The chairman and commanding officer of the local TWA ALPA council responded to this challenge with a Mr. "I know what you're doing, but management's position is because the current noise limit can result in a 'higher load' since it is essential to permit our present crew."

According to TWA Capt. A. J. Hertz and W. P. Menzies, currently established noise abatement procedures "are not the intent was to reduce flight." "Stop climb on a steepening aircraft wing at maximum altitude, reduced thrust, and high engine weight while, having no noise constraints, they said.

In noise abatement configurations, they said, procedures call for climbout at five times recommended maximum speed for high-engine operation. Small turbine fans of two engines on one side at a high angle of attack in these instances would give the pilot "little chance of achieving a safe recovery."

The noise abatement program for January 1, 1975, and 1976 at Heathrow is currently not the intent procedures "that could be followed, they said.

CAB Warns Airlines Of Group Fare Status

Washington—Civil Aeronautics Board last week warned the North African carriers that they are responsible for telling dispatchers who, prior to Mar. 5, make reservations based on group fares for the use after June 1, that the fares may not be available after that date.

CAB on Mar. 5 granted certain approval for the group fares effective Mar. 31 through May 31. The fares after groups of 25 or more in 1976 reduction from regular nonstop economy-class fares (AWR 72, p. 38).

CAB granted the interim approval provided no carrier or agent makes reservations or tentative reservations or accepts deposits for group fare travel after June 1. CAB will hear and appeal at Mar. 18. CAB will then decide whether the group fares should be continued after June 1.

The Board said it knew of the group fares held obscurely by the North African carriers and the BAC 111 (AWR 72, p. 38), such as that the Justice Department (AWR 72, p. 38), used questions of discrimination and effect on the regular charter market.



ARTIST'S CONCEPT of a new Aeroflot jet transport similar to the British Vickers VC-10 is based on a Russian model. Rear-mounted engine nacelles appear to house two engines each. Wing planform, which has a smooth leading edge, makes the VC-10, may have a greater degree of sweep. Other detail variations include the rounded in and the dorsal spine extending forward from the tail.

Aeroflot Changing to Rear-Jet Aircraft

By Herbert J. Goldstein

Leningrad—Aeroflot is switching to rear-mounted transport engines for its next generation of turbine transports, according to E. A. Saumov, the Soviet Union's general representative for the United Kingdom.

Saumov said a large cargo jet transport similar to the Vickers VC-10 also is now in the advanced construction stage at the Soviet Union (AWR 72, p. 47). In a rare public appearance, he spoke to the London Society of Aeronautics.

Saumov mentioned that Soviet design Sergei Gorbunov had visited the Vickers Aircraft plant at Weybridge where the VC-10 is being built, and added that a similar Soviet machine will appear in the near future.

It is a rare case in which will be first with the machine. Saumov said. The first VC-10 is due to fly in May or June.

Saumov also confirmed that the Tu-154B factory is completing its first Tu-154B tandem transport which will have rear-mounted jet engines like the Soviet machine and the BAC 111 (AWR 72, p. 38). It will enter service next year on Aeroflot routes, he said.

The Aeroflot executive confirmed that the Soviet Union has a previous trans-

port in the first stages of construction but declined further details. He said the problems of supersonic boom would be negligible on long-haul routes over the North Atlantic.

In other points, Saumov said:

- Aeroflot is experimenting with a large transport at Moscow Airport as part of its cold-weather operational testing.

- Service to the Antarctic would be restricted primarily for Soviet scientific and technical "because I do not think there will be many passengers wanting to take that trip."

- Ground transportation remains a persistent problem, he said, noting that no bus from Moscow to Leningrad Airport is 40 minutes and takes on how long the airport to the city.

- Helicopter services will be expanded but plans to use the Kamey Hovov VTOL transport are not yet firm. He described the concept as largely experimental at this time.

- Aeroflot is flying 300 Tu-154s on its routes. He added a question as to the number of Tu-114 jets to be developed in service by using two engines from three lower than the B-21.

- Aeroflot needed 23 million passengers in 1963 at internal fares 21 to 1% less than International Air Transport

Association fares. Aeroflot, however, charges IATA fares from London to Moscow since the route is served with British European Airways. "The government must see we are not to make a profit but extended Aeroflot takes the only way to generate more traffic to its lower fares," he described as a successful recent plan to reduce 15% of ticket prices to attract more foreign tourists.

Asked how Aeroflot's safety record compared with other international airlines, Saumov answered: "I should say yes." He did, however, claim that the airlines record was good.

Aeroflot captain, Saumov continued, are chosen on the basis of no reference in piloting, not on security, saying "we have some cockpit who have been cockpit for 30 years. A special school has been set up for cockpit training." He also said Aeroflot does not use jet pilots as rear-mounted pilots into the intercontinental to train its own crew.

Saumov said Aeroflot is satisfied with Soviet aircraft system performance used in an evaluation program based on a Tu-154 for the past year and one half between London and Moscow. He said there is no similar device in use within the USSR, involving a cockpit display.

Variq 990 Stalemate

Ving Airlines and General Dynamics Corp. are reluctant over elimination of Variq's order to force Convair 990. General Dynamics has twice refused delivery of an airplane in the last five months, but Ving has refused to accept it as such.

Ving received the order from East Airlines following resolution of the two carriers last week (AWR 72, p. 11). Performance at high-altitude fields, which was good at the time of Ving's rejection, and because no delivery that and other terms of the contract provisions have Ving maintain the 990 will not appear in its subsequent set of two more pushes on at Los Angeles-Rosemead airport-Memphis City and Memphis.

General Dynamics, which suggested new terms for the 990 orders with American Airlines and Boeing-BAE's similar offers, expected also to go through another bargaining with Ving.

Ving, on the other hand, left a high-altitude airport problem was too unresolvable to complete their report. But Ving faces a problem because since it has on the order of 55 orders in deposits with General Dynamics and would require this month to buy other aircraft. Delivery schedule had called for two engines each in January February and March.



Coming home from overseas—to get the U.S. kind of care

From the distant skies of Asia, Africa and Europe, all TWA jets make frequent visits home. Here, at TWA's vast overhaul base in Kansas City, each jet is stripped down, X-rayed, tested, and tuned by hundreds of technicians using the world's most advanced facilities and equipment. Latest technical improvements, constantly being developed by TWA engineers, are built into each jet so that when overhaul is completed the aircraft is better than new. Wherever you fly TWA, nationwide or worldwide, you know TWA maintains your jet this meticulous U. S. way.



Braniff BAC 111 Design Keyed to Routes

By Edwin J. Ballen

Dallas, Tex.—Advanced version of the Rolls Royce Spey turbofan engine, which can maintain its 16,400 lb. sea level static thrust rating on through 95°F ambient temperature, will power Braniff International Airways' version of the short-range, two-jet British Aircraft Corp. BAC 111 transport.

The Braniff BAC 111's later version, Spey, designated Stage 2, differs from those in the "standard" version of the airplane in that they maintain their thrust rating, though higher ambient temperatures than the Spey Stage 1. The Stage 1 engine will maintain this thrust rating to 65°F, after which the power curve decays.

Braniff decided upon the later Stage 2 Spey primarily because its schedule using the BAC 111 will have to operate in the high summer temperatures encountered in the U.S. Southwest.

Braniff has firm orders for an BAC 111-1, plus an order for six additional airplanes, the latter five 48 seats and 140 passengers being a firm order, representing a total outlay of \$19 million including taxes.

BAC estimates specs represent about 70% of the airplane total cost—15% airframe and 5% engine.

Indications are that this purchase is an initial buy, and the specs requirement could result in a buy to build this quantity. The program calls for Braniff to be an all-turbine, passenger aircraft operation in the 1968 time period with the possible expansion of perhaps 10 of its current Convair 440 fleet being

replaced. The current fleet consists of 25 Convair 440s, 6 440s, 9 Douglas DC-6s, 1 DC-6B and 5 DC-7C piston airplanes on passenger service in addition to two C-46s and the DC-6A freighter. The turbine-powered fleet currently consists of four Boeing 707-227s, three 720-227s (with a fourth to be delivered soon) and eight Lockheed Electras with another to be delivered soon.

Planned for Turbines

Braniff management consideration several years ago that its fleet eventually would be all turbine-powered is a major factor in development of the BAC 111 to the point where the airplane probably represents the unmodified variation of British transport design to U.S. operating requirements of any potential foreign aircraft. A member of the British airframe manufacturer's team, working late with Braniff, indicated to Aviation Week that the number of engineering man-hours expended by his firm in modifications necessary to meet Braniff's requirements probably will be less than any previous sale, at least on the basis of current program.

Much of this is credited to the fact that the customer worked with British Aircraft Corp. in outlining its requirements 18 months before it made the actual purchase and that was involved in the program very early in the design stage. Braniff chief engineer Richard A. Flawe noted that the current expected 8,000-10,000 man-hours of analysis in the course of its decision BAC has passed the peak in terms of

numbers of engineers engaged on the airplane design program and now has 500 persons engaged compared with the high-water mark of 650 engineers. Braniff feels that it has its version of the airplane defined approximately 95% with work remaining centered on final cockpit and cabin arrangements and decisions yet to be made on some system components.

Components are being constructed for the initial production batch of Braniff and British United Airways aircraft and the U.S. operator will get its first airplane, designated for service, in October, 1968. Pending new airframe certification, it expects to put the aircraft into operation early in 1969. The British center will get its initial BAC 111 in July 1969 and the base airplane will have several hundred hours of air-line operation with full carrier air-craft service prior to the time the U.S. carrier places its planes in service. Because of Braniff's and British United's early interest in the BAC 111 program, they have fairly well established the standard airplane configuration.

Design Variations

Airframe from the later stage Spey powerplants, the Braniff airplane will vary in detail from the base configuration. It will utilize a standard seating arrangement of 14 first-class passengers forward and 39 intermediate aft, the forward section comprising an aisle of four seats abreast at 77-in. pitch and the aft section being seven rows of the seats abreast having 14-in. pitch. The compartments will be separated by a Boeing-type corrugated folding door divider.

Such are a component on which Braniff has not yet made a perfume decision—the carrier doesn't intend to buy off-the-shelf seats, but wants those custom-designed for the new aircraft, Flawe said.

Another Braniff requirement will be installation of selected emergency oxygen system. Without this equipment, the airplane would be limited to 25,000 ft. Although Braniff expects that its stage operations will be conducted at this altitude, it deems the capability of going higher to give over the weather and then maintain a higher percentage of schedule.

Braniff still will have front loading of passengers on its airplane in addition to the standard ventral stairs. Forward entrance will consist of a door opening overhead, with a companion staircase that slides out from under the floor to reach the ramp. Standard airplane has provision for a large rear forward of the cabin behind the cockpit. This will be used by Braniff



BRANIFF BAC 111 will be powered by Stage 2 version of the Rolls Royce Spey turbofan which will maintain 16,400 lb. thrust sea level rating through 95°F ambient temperature. The aircraft will place the aircraft in service in 1968.



9 to 15

of almost anything

Skycrane lifts

The new S-64 Sikorsky Skycrane, now in test, is a heavy-duty helicopter capable of lifting an astonishing variety of 9-ton loads of almost any shape.

Powered by two 4,350 hp Pratt & Whitney Aircraft JT4D-12 turbine engines, the Skycrane can carry men and materials over marsh and mountain at 145 knots, or hover overhead to load ships and erect steel. It can string wire, lay pipe, tow boats, truck submarines, position missiles, and lift everything from letters to logs. Fitted with interchangeable

loads, the S-64 is a 60-man troop transport, vehicle carrier, supply ship for limited warfare, or mobile you-name-it. In fact, the Skycrane is so versatile its uses are limited chiefly by man's imagination.

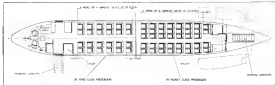
Through this versatility, Sikorsky's S-64 will reduce the time, trouble, and expense of moving things anywhere in the world. To find out how this heavy-lift can give your project a 9-ton lift, write today on your letterhead to Sikorsky Aircraft, Stratford, Connecticut.

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VARIATIONS FROM STANDARD BAC 111 to be incorporated in this BAC aircraft include a forward section door, which will extend under the floor of the cabin. Some flight deck arrangements still are not finalized upon.

is a passenger out door. Cabin will be richly appointed by British Aerospace engineers.

Low initial and operating costs and low noise power factors affecting civil aircraft's decision to buy the British airplane. Based on an average stage length of 750 mi., modified ATA figures developed by the carrier indicate that the airplanes will average an overall unit cost of \$2.21 and a unit cost of \$0.0171 while load factor will be 45.1% with the number of passengers required to be bank even being 20.4 at the 61 seat capacity. Figures are based on 1986 costs, at which time BAC will have been operating the 12 plane fleet for the first full year.

Estimated useful life of the airplanes is 12.15 years, BAC said.

Although schedule patterns have not yet been fully fixed up and there may be some changes by the time the fleet is operational, the airline desires to do the contemplated program. But typical BAC 111 services will include runs such as Dallas to Houston, Dallas to Kansas City, Wichita to Kansas City, and Dallas-Memphis-Washington, D.C. New York operations.

DME Decision

Mile of distance measuring equipment (DME) has not been selected, since the carrier has yet to select the standard type for its turbine-powered fleet. Since the Federal Aviation Agency equipment calls for outfitting DME on all jets by the first of next year and on all turboprops by mid-1985, the decision will have been made by the time the BAC 111 is delivered and will be installed at the factory. Total value of U.S. made equipment for British airplane is estimated at \$340,000.

Airplane will also have a fuel jet

burn system, which is not required by British aviation regulations.

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Supplier Cooperation

Considerable cooperation has developed between U.S. and British companies involved in engine service requirements. The airplane's U.S. made Allison turbine engine's power unit, which makes the airplane independent of ground service for an emergency and starting power, will be available in Britain through Napier.

Elkhart, Indiana is England will provide service on the airplane. They will handle the Westinghouse generator in the British. Certain specific items for engine items include overhaul requirements, with the airlines that equipment service 3,000 h between overhauls at an early stage of operation. Design work on the aircraft's primary structure is to provide a maximum fuel tank of 30,000 lb based on average flight of 6,000 hours.

BAC is meeting new design practices which caused confusion of the Viscount for individual customers often appointments—the galleys, for example will be movable and not to quite redesign and production modifications for customer requirements.

Mining Firm Buys Control of Frontier

Washington—Controlling interest in Frontier Airlines, held by its president and chairman, James B. Mastig, Jr., is being sold to the Goldfield Corp. of San Francisco, Calif., a mining firm.

Goldfield officials have announced the signing of an agreement with Mastig for the purchase of his 625,000 shares of Frontier common stock. Details of the transaction, covering about 67% of the airline's stock, were not available, Goldfield spokesmen in detail the purchase would be on a cash basis with partial back financing.

Representatives of the mining company were scheduled to meet with Mastig late last week to select a new president for the airline, a Frontier spokesman said. No further changes in the airline's management are being considered at this time, he added.

Industry sources have speculated that Mastig might acquire his stake in a large western airline carrier.

One of the largest of the local service carriers, Frontier serves 33 stations in the Midwest and Rocky Mountain area. Not quite before Mastig for the airline last year amounted to \$77,000 in gross sales totaling \$15 million. First two quarters a fleet of 21 DC-9's and seven wide-bodied Boeing-740's over a 4,300 sq. mile network. The company employed 1,100 persons last year.

Goldfield, which recently merged with the American Chrome Co., an industrial gold and tungsten operator in Nevada, said it was based in Washington and rights to chrome ore concentration near Billings, Mont.



First tire ever made to withstand scorching heat

To qualify for the B-70 Mach 3 aircraft, this tire must function for prolonged periods at a temperature of 200° Fahrenheit. Conventional aircraft tires could not survive even one mission at such oven heat.

Thus B.F. Goodrich engineers had to achieve technical break-throughs in both materials and design for the B-70 tires. In qualification tests, the tires were exposed for several hours to a 360° F environment, and then subjected to a number of simulated flight cycles—takeoff, flight mission, and landing—at the high temperature. The BFG tires have now passed qualification tests, nearly a year ahead of schedule.

The BFG tires set a milestone in tire efficiency, yet size is reduced over conventional designs. The usual aspect ratio (height to width) is 85% to 90%. The B-70 tire ratio is 63%. While difficult to build, this means that tires occupy less precious space.

Any way you look at it, this is the most advanced tire ever built... and the only one qualified for the B-70. Good reason for you to depend on B.F. Goodrich tires for anything on wheels. For information write B.F. Goodrich Aerospace and Defense Products, a division of The B.F. Goodrich Company, Department AW-3E, Akron, Ohio.



This is what happened to one conventional jet tire after seven missions.

BFG TIRES TAKE ON THE TOUGHEST JOBS



MACH 3 B-70 being built by North American Aviation. Tires must withstand hours of elevated temperatures.

ROCKET-POWERED X-15—leaves back to land on special skids, then comes down on dual nose wheel tires with high aspect. Only BFG fabric tread tires are used on the X-15. Nylon laminates are sand-wiched right into the tread to reduce internal flexing and overheating. This type of tire construction is now used on virtually all military and commercial jets.



GENERAL DYNAMICS B-58—requires a low takeoff capability of 300 mph faster than any other aircraft. The 16 main tires are only 12 inches in diameter, then tires are subjected to extremely high stresses. BFG tires having a high-speed response with BFG fabric tread design are qualified for this service.



aerospace and defense products

AIRLINE OBSERVER

▲ Airlines showing interest in the British BAC 111 short-haul twin-jet transport include American Airlines, Western, Delta, National and Continental. British has its eye on order and options (see p. 45). Delta has set out and on its own studies of the aircraft, which appears to blend well with Delta's Conquest 880 and Douglas DC-8 fleets in terms of complementarity, common range. Trials of Lockheed L-1049, DC-7s and other piston engine aircraft have been discredited with airlines, but British Aircraft Corp has not yet agreed to sell such arrangements.

◆ Federal Aviation Agency's serious design team, now attempting to fashion a new air traffic control system based on Project Radian's report recommendations, believes that data furnished by weather satellites will play a very minor role in U.S. ATC for the next five years. Although such data will be valuable to long-range, intercontinental traffic movements, its usefulness within the U.S. will be slight until satellites can relay the altitude and depth of various cloud formations, the team feels.

* Northwest Airlines may be the first major travel carrier to which the International Brotherhood of Teamsters gives a foothold. The National Mediation Board has scheduled its open hearings last week on a Teamster petition to represent 1,480 Northwest mechanics and will later consider a similar petition covering 150 flight engineers. An overwhelming majority of those employees, who currently are members of the International Union of Marine, urged the Teamsters to seek the right to represent them.

* With Alaska Airlines has ordered one Pilatus Turbo-Porter aircraft, no: 519020100. FAS certification of the Swiss-manufactured airplane. Delivery is expected by early summer. Wien currently operates one piston-engine Porter and has been studying the possibility of ordering five Short Skyrans, manufactured by Short Bros. and Howard, Ltd., of Belfast, Ireland.

■ Accufly's (tsnq) T-104 is stepping down the no-time performance of Bensen's turbo-powered transport fleet. T-104s are now permitted to fly under more weather conditions deemed suitable for turboprop T-10s and A-10s. To improve the situation, Accufly says local officials to show more flexibility in substituting an E-15 or A-10 flight for a weather-delayed T-104 trip whenever possible.

*Capt. John C. Carroll, still unnamed credentialed in the pressbox of Air Line Electric Area, merrily his first major attack when United Air Lines' master chronicler announced that no announced candidate and adequate conditions for the office. The Carroll, now ALFA's first vice president, a known, lower level, says that the ALFA's Capital Adversity which will not satisfy the security, United and Capital security lists can be managed. Many ALFA members are confident that President Clarence Soren, who promises to enter before May 19, will endorse the union's executive administration, Kay McVerny, for the part sought by Carroll.

■ **Italy's Treasury's Export Credits Guarantee Dept.** is considering lengthening its five-year maximum term for airline loans backing to secure (from ECU) with the guarantee, however, the term is still shorter than that allowed by U.S. banks and insurance companies for airline equipment loans. The department has rejected proposals to forgo its deficiency claim as a claim against the general credit of an airline in event of default. U.S. financing normally is secured by an equipment mortgage.

✶ Eastern Air Lines is encouraged by passenger reaction to its new Fales Lounges for first-class passengers, opened Dec. 15 at Miami, Atlanta and Miami. Designed to offer additional advantages to holders of first-class tickets, the plush lounges, similar to VIP rooms of other carriers, are open to all first-class ticket holders and their guests. By Mar. 9, about 45,000 passengers had visited the lounges and Eastern reports that, in some cases, passengers have converted coach tickets to first-class in order to use the lounges.

SHORTLINES

* Air India and Air Ceylon will leave de Havilland Comets to firm BOAC this spring. Air Ceylon will use the Comets between Colombo and London. Air India Comet service will link Bombay and Madras, India, and K. will work with Singapore and Dacca.

■ Air Transport Assn. reports January interline business conducted by U.S. certificated air carriers, as reflected by Airline Churns, Flows transactions, totaled \$57 million—a 9.4% increase over January, 1961.

✈ **American Airlines** on Apr. 1 will begin service with Convair 440 jet aircraft between New York and Detroit with 140 round trips daily and between New York and St. Louis with one round trip daily. American will also begin 998 service between New York and Dallas Apr. 15. The weekend flight will be non-stop, and will board via Chicago.

► British Overseas Airways Corp. reports it will begin morning service once a week between San Francisco and London May 4 with Boeing 707 jet aircraft. Three-weekly service begins May 27.

► **Entire Air Lines** opened its electronic computer center at Chatham, N. C. early this month. The center has two Univac 490 computing systems—part of \$5.5 million in owned and leased electronic gear—to give customers information on seat availability as well as Entire flight.

***Jagom Air Lines**, host to a meeting of representatives from 29 airlines gathered to explore pooling as a means of cutting jet operating costs, and **Aer Financ, Avianca, El Al, Lufthansa, Palawan International, Pan American, Qantas** and **TWA World Airlines** had agreed to pool fuel/airframe expenses on their Boeing 747-300s and 720s.

* Northeast Airlines reports its first more than 57.5 million revenue passenger miles during February—a 5.0% increase over February, 1961.

✶Pan American World Airways has established a corps of cargo specialists throughout the U.S. to advise shippers in freight fields affected by changing procedures and business conditions. The specialists are available for consultation through any of Pan American's local sales offices.

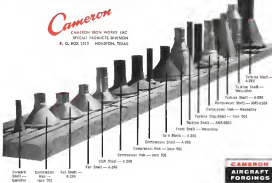
■ **Sud Aviation** has delivered the last of 20 Caravelle jet transports ordered by United Air Lines. As of Feb. 1, United's Caravelles had logged 10,000 hours in scheduled service.

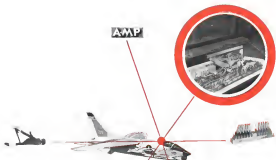


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- **Plating:** gold over nickel on leaded bronze base material.
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- **Blocks:** choice of three sizes, 48 single circuit in lead through block, 22-0 common circuits with potted back and 32-4 common circuits with potted back.
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SEMICONDUCTOR integrated circuits are being attached to a 10-foot TQ-10 testbed. Besides by production employee (left) of Fairchild Semiconductor Corp., in subsequent steps both are headed to the circuit, then loaded in solder pots, as in conventional military production. At center right, G. Harry Kowalski, Motorola Semiconductor Products Division, shows integrated circuit photographs such as Dr. C. L. Hogue, Motorola vice president. Fluorescent photography is a key element in preparing masks for integrated circuit fabrication. Anticipated use of integrated circuits is expected to have widespread impact on avionics industry.

Microelectronics Causes Avionics Turmoil

By Russ Mifflin

Avionics industry is in a turmoil caused by a thoroughly inevitable trend toward the use of microelectronics, which threatens to alter the traditional pattern of component maker and customer relations, the competitive position of avionics equipment and systems manufacturers, and the nature and rate of growth of avionics component costs.

While differing in their evaluations of it, virtually the entire avionics industry accepts it as certain that microelectronics, more specifically the cutting edge in integrated circuits, eventually will play an influential, perhaps dominant role in the industry's future. This will be true especially in aircraft and military systems, in large-scale data processing and in as yet uncharted areas that are in a senseless loss of money, such as light weight, small size, potential high reliability and, most important, most of all, low cost.

Exactly when and how this comes about, gradually how widespread it will be, which technology or technologies will dominate in what fields, who will make microelectronics devices and which manufacturers and which industries will be the chief beneficiaries and the earliest losers are not as evident. Current clues as to the direction of future events are becoming clear, however, from AVIONICS WEEK interviews in recent

weeks with industry executives, scientists and marketing people.

Microelectronics will be a serious distraction-based technology, and its future will be tightly linked to avionics and military, changing size and strength of the semiconductor companies, industry, practically all avionics industry people interviewed agree. Of the three leading microelectronic approaches, two—discrete device components and integrated circuits—are outgrowths of semiconductor technology. The third—the passive thin-film generated by both passive component makers and equipment/system manufacturers. Yet this passive thin-film requires semiconductor devices for signal generation and amplification.

The three approaches are expected to rise successively, although of widely differing character. Discrete active components will experience at best a modest, brief market largely for the weight and size savings they offer over conventional avionics components in macro-level space shots and several sizable applications. Whatever micro component market now exists, or comes into being in the next few years, will be divided, all, many industry people believe, in integrated circuits versus the industry's mature processes needed to produce them economically for non-digital fields. Thin passive films will have a recovery but over present niche in hybrid combinations with discrete components and/or integrated circuits.

Unlike most components, whose impact on the industry is anticipated to be negligible, integrated circuits will hit the industry hard because of the large potential market that exists there provided they can deliver power and high reliability and low cost, because of the accuracy the close liaison between maker and user in their design, because of the distractions three unusual nature is destined to cause in both components and equipment businesses, and because of the analysis fees they are expected to be at spending organizations and factors among avionics companies.

First indications of changes are apparent already. Many systems and equipment manufacturers that were not targeted into the semiconductor business in the days when procurement and risk were small and the potential customer reward appeared boundless, are now changing their tack at a time when semiconductor component makers are experiencing difficulties (see box p. 57). Avionics systems casual users, such as Armstrong, Littor, Martin, Barnhart, Lockheed and National Cash Register, are moving at varying speeds and in different orbits into semiconductor activity. The reason for this, as cited by industry sources, are success, with one or two more influential first others. They are:

- **Evolution of component maker.** System and equipment makers are the designers of integrated circuits as

The high mass-ratio solid motor is one of our major interests at Lockheed Propulsion Company. We pioneered the first very high mass-ratio motor with the development of the Vanguard's third stage. Since then we've fired motors with mass fractions in the high 90s—and we're shooting for 995 and up. To get a super-light motor shell for the Air Force we're now using a unique filament-winding process. Lockheed Propulsion is also involved in a wide range of other solid projects. 120 inch segmented big boosters; relatively small, but extremely reliable, off-the-shelf motors for sounding and sleds; hybrid motors for a number of applications that call for 0-100% control of thrust; advanced propellant research which includes the development and successful firing of Polycarbonate II and Nitroplaxol.

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Semiconductor Industry—A Balance Sheet

Total dollar sales volume of semiconductor devices, resistors and integrated circuits in revenue last year for the first time as the industry's history depicts a steady increase in unit sales. This reflects the growing effect of electronics products, particularly from a number of factors (AVR 12-13-71):

• Work in semiconductor occupation and research, investment in the industry.

The situation is expected for:

• Planning of dollar volume—dollar and unit volume, respectively, last year sales revenue: \$295.5 million, down a fraction of 1%, 191 million, up 35%; dollar and unit volume: \$145 million, down \$10; 279 million, up 43%; Zeroes down \$145 million, up 41%; 15 million, up 23%. Total sales, including research and special materials were \$490 million, down roughly 1%.

• Working profits: Only a few major semiconductor device manufacturers, Fairchild Semiconductor and Motorola among them, are reported to have made a profit on their semiconductor operations last year. Several smaller companies, notably those concerning in applications or low, high volume product lines or those receiving government work, have little or no reported profits. These include International Rectifier and Calsat Electronics Corp. Reported statements of publicly-owned companies in the field were generally satisfactory, as noted earlier in earlier news items. Estimated annual semiconductor device sales figures for 1964 are: Texas Instruments—\$100 million, General Electric—\$45 million, Radio Corp. of America—\$41 million, Fairchild—\$38 million, Transistor—\$31 million, Philco—\$25 million, Motorola—\$22 million, Texas Instruments—\$20 million, Siliconix—\$18 million, General Instruments—\$15 million, Hughes—\$12 million, Radio—\$10 million. Resistor sales were over \$18 million, counting the sale of its newly acquired facilities. Resistor positions of the top 10 with the exception of a sale for Fairchild and a drop for Transistor, remain approximately the same as in 1964.

• Financial growth, listing new lines. Average financial growth last year monthly and yearly loss in 1964, following a pattern of steady growth decreased since 1955, a more pronounced

(dollar in 1961) Yearly financial price average was 1971-53.74 1972-53.74 (increase due to large purchase 1976-51.72 all expenses shown above)

1971-53.74 1972-53.74 1973-53.74 1974-53.74 1975-53.74 1976-53.74 1977-53.74 1978-53.74 1979-53.74 1980-53.74

• Average monthly financial price change 1961, based on Electronics Industries Association figures was: January—\$4.84, February—\$4.94, March—\$5.72, April—\$5.12, May—\$4.67, June—\$5.46, July—\$4.15, August—\$4.87, September—\$5.08, October—\$5.32, November—\$4.14, December—\$5.36.

• More recent acquisitions, changes. Several significant acquisitions through, some companies withdrew from the business. Keynotes signed Transistor, CTR Electronics and Siliconix Semiconductor, and C. P. Chou dropped out of the semiconductor business. Philco, which withdrew part of its annual financial picture to its semiconductor financial situation with its Loral (semiconductor) and through Motorola, later (back) operations, was acquired by Ford International Research and Development. A group through acquisition and operations to increase new financing, like this month.

• Inventory reduction: The inventory reduction became a new phenomenon for the semiconductor industry, with public credit companies like Pacific Semiconductor and Transistor increasing \$1 million and \$2 million, respectively, due to collapse of prices.

• Management reorganization: Many semiconductor organizations, Texas Instruments, General Instruments, Transistor, Pacific Semiconductor and Motorola among them, underwent management changes, financial reorganizations. A number pulled out product lines, put each on profit and loss basis, and appear ready to drop or modify unprofitable lines.

While it may not be entirely in available sales statistics, a more healthy atmosphere is reported by industry members to be in a result of the more business-like feeling established in the industry. The reduction of large amounts of new price cutting devices and organizational changes in the industry. But the underlying cause of the industry's difficulties remains

an evaluation of both the complexity of the parts they now buy from component vendors and the role the component maker plays in the end product. What today and in the past has been a specific component vendor now will be an integrated circuit (one of single crystal) in which the equivalent of more than one component are fabricated as a monolithic, then interconnected to form a circuit, a combination of integrated circuit with other like passive components as an other hybrid monolithic effectively assembling in a complex structure. By technology, the component maker is moving up, pre-empting part of his customer's design and circuit responsibilities.

As the participation of the parts maker grows, the value added in the end product by the customer falls—substantially when some equipment and systems people are unwilling to tolerate. Besides, the parts vendor knows, as the system maker's eyes in a pattern and computer of the vendor's technology. By the parts, sales and staff requirements, why not the customer?

A story is being circulated about an aerospace company which determined that the component maker with which it had worked in preparing a semiconductor component for preparation to the industry was a competitor for the final contract. While the story may be apocryphal, it is becoming part of industry lore and illustrates the system maker's fear of component leverage. While the possession of a semiconductor division as a subsidiary by companies like RCA, General Electric, Siemens, Bendix, Raytheon and Sperry Rand seldom gives them an obvious competitive advantage, the increasingly complex nature of the part that will have to be secured, a working knowledge of what it is and is not possible in integrated circuits, is expected to be more dominant in the future.

In the past, an overall capacity to make monolithic devices meant little as long as they supplied the more parts.

Now the system and equipment maker thinks he needs the capability to make each of his previous circuit

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On the other hand, when it is a multi-task remote control system could be expanded and associated to satisfy any or all internal needs. This dual end is the direction that Lettice Industries has chosen for itself. The company's consensus, with which it is working is the Solid Semiconductor.

• **Military pooling.** A few systems out fit in giving its semiconductor in the field, properly bonded or not, than the military, private and even of microelectronics, may want a that way. A small but increasing number of personal requests for studies, and in certain cases hardware, specify microelectronics—not times when the value of its use is debated. Many military agencies view microelectronics very favorable, not exclusively for valid reasons in the opinion of these equipment suppliers. Suppliers of one agency in particular have been among the most active advocates of microelectronics and to ignore this, those people believe, will not to have a microelectronics capability about which to least in equipment proposals, as to risk one's chances of winning contracts.

• **Preserving proprietary interests.** The desire to preserve one's proprietary interests in a field that involves close working relations that discuss of what may be proprietary information and design objectives is of course to business leaders particularly when so many of the field requires are accepted as divisions in industries of actual or potential competition.

• **Supply and demand aspects.** Users may be anxious to avoid a repetition of what to them was a disastrous seller's market which prevailed in the late 1950s during the scarcity of semiconductor devices, when users had to put up with their supplies of quality military devices and what is retrospect appear to them as exorbitantly high prices. Should demand and sales for integrated circuits dropped in a near-term repetition of the heyday of discrete semiconductor components, as many predict, the system and equipment people want a cushion against high prices and also against delivery delays.

Some Decisions Delayed

Other systems companies are playing on the sidelines, putting off the day when they know they will have to make a decision.

Presently some companies have decided that the ultimate determinant, cost, will force the supplier to the best course it to work with dependable suppliers.

Still others believe all determining factors are not yet clear and regard the timing of a decision as tricky. A person



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TECHNICAL COMPETENCE IN A SPECIALIZED FIELD

tion choice runs a high risk of being wrong, a delayed decision may cause too late to recap last paragraph.

Two authorized remodeling organizations, Arthur D Little and Standard Research Institute, are separately soliciting support from aerospace companies for joint industry studies to seek answers to such questions as the way system companies should go, effects on related industries and the dividing line between user and supplier, according to industry reports. The Arthur Little program is the more ambitious, seeking about seven participants, each willing to pay about \$15,000. Standard already has at

least six sponsors for its \$75,000 program which should get under way in the near future.

Semiconductor companies believe that can surely meet needs more economically than can the user manufacturers. They cite the large investment in personnel and equipment needed to support, maintain and advance semiconductor integrated circuit processes.

They point to the inability of even experienced semiconductor companies to master fundamental skills required for integrated circuits. Moreover, annual cost of engineering a large integrated circuit facility is estimated by the

semiconductor industry at \$5 million and considerably higher for initial capital investment.

A few system companies, willing to spend the money and able to get and keep the right people, may succeed; others may be no more successful than many earlier ones in the semiconductor component business, the kind of one large semiconductor operation specialists.

An analogy between the printed circuit business and the expanding integrated circuit business is frequently suggested. Many users started their own facilities, some dropped out, others continued to serve a greater or smaller portion of their internal needs. This line of air ended in a draw by 1961. Total printed circuit sales reached \$50 million, 40% supplied internally, 60% by independent manufacturers.

Printed circuit users were able to produce that business with comparatively low investment and because it involved a relatively uncomplicated design technology. Number of these conditions prevail in integrated circuit business of the broad base of semiconductor skills needed.

A third factor which weighed heavily in printed circuit users' decisions and is likely to be important again in integrated circuits will be the responsiveness of the semiconductor market. If the user cannot get what he wants in the time he thinks reasonable at a cost he cannot better tolerate, then the semiconductor manufacturer may be in trouble.

Difference Cited

The integrated circuit differs from printed circuit products, even products which had large potential markets and that met needs which were inadequately or not precisely satisfied in several respects. These are:

- **Unconventional product.** Integrated circuits are unusual products, requiring a broad range of technologies for fabrication to custom requirements. Many elements will be satisfying a regularly made, to a lesser degree, specific products. Current design is fed into the part before it is completed. In some, standardized units probably will get greater acceptance, at least in volume, since, last results, the integrated circuit is largely a custom product.

- **Larger potential market.** Market for integrated circuits is potentially large because of their offering low cost and high reliability. Integrated circuit division are made by techniques subjected to those required for high reliability, transient and shock, and map the benefits of constant improving production yields achieved on shock and transient tests. Many devices can be made simultaneously in the small silicon die with deposited conductors



Off The Drawing Board And ... Into The Air



From the time that the new YS 11 was first given to the drawing board, it was decided that emphasis would be placed upon several important features which were missing in similar type aircraft. Best economy for short haul operations, with greater payload and shorter take-off requirements, are combined with the highest standards of safety and performance under all climatic conditions. Added to these, the excellence of the new Rolls Royce Dart II De 101 turbo-prop engine ensures top performance. The new YS 11 is now ready to prove all of these points in operation. Production models will be placed on domestic service lines in Japan during the summer of 1962. Write for further information to:

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elements.

- **Long life cycle.** In integrated circuits the time lapse from initial investment to financial reward is enormous. Many technologies and processes need to be known. Others will become apparent in time. All will require development and nourishment as prerequisites for doing a successful job. There are no shortcuts for a complete job; the mastery of one or two technologies—enough for a company to be a leading competitor in many avionic component businesses—is not enough now.

- **End of isolation.** A manufacturer can no longer be divorced from his customer, concerning himself only with meeting device specifications. Integrated circuits must be developed as a function of particular applications with varied device packaging to meet individual needs, circuit designs jointly specified by customer and maker to gether and fed directly into the fabricating process. The maker thus becomes a high-class custom house.

- **Greater product efficiency.** Integrated circuits will reduce the cost of fabricating the end products into which they go and increase product efficiency.

- **Broaden manufacturer's role.** Just as there is an escalation of the semiconductor component's role into the system and equipment manufacturer's preserve, so too does the integrated circuit constitute an intrusion into the domain of the passive component manufacturer. The integrated circuit maker can and must be able to fabricate all conventional circuit components in the integrated system. He can make resistors from bulk resistivity of the semiconductor, as directed resistivity regions or from epitaxially grown layers, capacitors as back-biased junctions. When precise values are needed or temperature dependence of semiconductors cannot be tolerated, this passive films will form passive components. Inductive elements may be realized, as Motorola is doing, from metal spirals. In an unsurprising turn, semiconductor people have taken pains to train film evaporation to their hearts as an additional tool in integrated circuit fabrication.

Passive Components

Whether passive components are realized in silicon or with metal or metal oxide films, they will be fabricated on the same integrated circuit production line, or adjacent to it, with or on the integrated circuit. Hence, every semiconductor facility which fabricates integrated circuits is making passive components even though previously only a handful of organizations with semiconductor capability (such as Texas Instruments, General Instruments, TRW and

General Electric) made passive components.

This tendency will place a ceiling on the rate of growth of the market for conventional passive components, perhaps actually bite into that market. Recognizing this, some passive component companies are trying to spread their own legs into areas of semiconductor, somewhat as Sprague, International Resistance and Ene have done. Others are scouting the country trying to decide what to do a few are shopping to sell their companies to larger firms.

Similarly, integrated circuits pose a threat to conventional transistor and diode market growth, especially the computer market. They will compete with discrete components for new markets and areas of growth, though leaving high power devices, rectifiers and other lines alone. Most of the larger semiconductor component manufacturers will compete in volume areas in which integrated circuits are expected to grow are also pushing their own integrated circuit efforts.

Estimates of the size of the microelectronics market are subject to gross errors for the next couple of years because this market will be in contention temporarily among various high-density component packaging approaches, including the welded module approach now extensively employed in major weapons systems like Polaris and Titan. In addition, the market may not materialize externally. New unforeseen markets can be missed and may die; active factors are the subject of what at this point is largely guesswork.

Choice of Techniques

The decision to use one technique or another in a major weapon system, in which large quantities of avionic components may be used as a guidance/control system, will have important bearing on the future of microelectronics. Such a decision may be based partially on factors other than the relative merits of competing microelectronics approaches. Considerations like availability of parts, equipment, reliability and quality of sources, confidence in source to produce on schedule and within cost estimates may all weigh heavily in the final choice.

Armies and the Air Force may go microelectronic in the longer-range, growth version of Minuteman, perhaps employing integrated circuits in highly repetitive logic sections of the guidance computer and other components in platform electronics. If this happens, the pace and direction of microelectronics could change overnight.

The likelihood of integrated circuit costs eventually dropping below what it might cost to fabricate an equivalent circuit is commonly accepted but there is no consensus about what these costs

are or will be, and what is included in the cost estimates. The integrated circuit maker may not know integrated circuit costs for a long time before production. And too few equipment companies know precisely what it costs to fabricate a circuit, check it out, debug it, etc. Thus, comparisons are difficult. It may not be possible to authoritatively state that a given integrated circuit is cheaper than a desired equivalent circuit until the difference between the two becomes gross. The integrating cost curves, produced by companies announcing their own approach to microelectronics (integrated circuits and other techniques) often differ in their estimates of the cost of what it is replaced by an order of magnitude.

Feasibility Experiment

Meanwhile, dozens of demonstration and feasibility equipments which use integrated circuits, micro components, thin films or combinations of these are being built throughout the country, a number under government contract. Typical, perhaps, is a unit designed for the Bureau of Naval Weapons to test a battle system which will employ thin film circuits with discrete uncooled semiconductor components in one section, integrated circuits in another section and welded modules in another. An integrated circuit digital guidance computer is being fabricated to meet anticipated specifications for the stellar inertial guidance system of mobile medium range missiles (MMRMB). At Navy request, the possible use of integrated circuits in a navigational computer for two types of naval aircraft is under evaluation. International Business Machines, one of the largest suppliers of microelectronics in its commercial as well as military navigational computers, and a systems organization with a large internal non-commercial computer business, is building a model of an as used computer with micro components mounted on circuit cards for evaluation.

Other equipment such as telemetry transmitters, navigational receivers, etc., are also being assembled with these techniques. With the construction of this equipment, the unknown effects of noise, cross coupling and problems of interconnection will be determined and steps can be taken to overcome them and make operational equipment possible.

Discrete micro components are expected to be strong contenders for equipment capacity is enlarged by reducing size of the original avionics and for premium applications where space/weight are important, cost secondary. Some of the major equipment makers to develop aircraft, as the industry had expected (AW Mar. 13, 1961, p. 239), is attributed to a number of things



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coping from the simple absence of a manual need to the reliance of potential users to accept an approach with inadequate packaging absent and one which has not undergone the number of potential trouble making annotations. Micro components within printed circuits are being sold (despite the fact that they are small components) reflecting a desire for convenience, without subconnection hardware. Whatever the reason for the failure of micro components to take hold, the longer the delay, the larger the portion of the market likely to be served by the newer concept of integrated circuits.

The high volume computer market, particularly large systems with large numbers of repetitive circuits which can be made in quantity, in quantity, is conceded generally to integrated circuits. These can and are being fabricated on conventional mass production lines. While, therefore, the digital market was only for a portion of the available market.

"Middle Market"

A large middle market—existing basic military, communications and communications—exists where the need is for smaller quantities of large numbers of different circuit types that is a competitive market between integrated circuits and discrete components. Of course companies already integrated into integrated circuits for the increasingly expanding digital market a growing number are now investigating the basic area and seeking flexible production techniques which would enable them to make small quantities economically. Motorola's broad program, here it is reported by the Air Force, a probing this area (AW Jan. 8, p. 53), Texas Instruments is developing a PCM Minicore circuit for USAF (AW Nov. 6, p. 35) and the Army Signal Corps is conducting an industry competition for a common type circuit amplifier.

A wedding of integrated circuits and thin film can prove advantageous in these circuits. In digital circuits, the time tolerance of semiconductor reaction on permeable state passive values needed as lower circuitry can be realized with tantalum or nichrome film. The possibility of fabricating by compatible processes a low rate electronic integrated circuit with passive then on top, on a single production line (AW Jan. 8, p. 53) is promising and could be the key to economical production of integrated circuits. As one might expect, a production line on which all integrated circuits are fabricated and from which any type of circuit might emerge through the selective use of process steps and proper photographic masking techniques.

In the interim period, while inte-

grated circuits and processes are being developed to the point where circuit electrical performance and reliability can match those of solid state components, integrated circuits are being used in conjunction of applications, by bread, etc. Texas Instruments is offering prospective customers choices among discrete circuit blocks, discrete integrated circuits, hybrid integrated circuit with thin film isolation and capacitors, and a technique thin film circuit. Different packages making the power from ready-made conventional bond wire film (TO-18) to cord and square packages are available. Radiation customers are offered a family of ring-shaped semiconductor components with top on emitter may, by tolering to close tolerances, be designed into extreme printed circuits. Fairchild's family of standard integrated circuits in 10 lead TO-4 can have tested from among a number of the systems components that were questioned by American Wire.

Semiconductor manufacturers and others looking to be successful in integrated circuits will need several ideas: economies and capabilities according to close active in close to the field. The total factors cited are:

- **Technical versatility.** All the modern techniques of semiconductor technology—epitaxial growth of semiconductor film, isolation of the plane structure, surface passivation and materials preparation among them—will be the existing points of integrated circuits. The manufacturer will have to do even though, make the requirements of active and passive components, participate in circuit design, ensure interconnection and reliability and work out package design and fabrication.
- **Heavy R&D investment.** Companies

will need a threshold as applied research aims to keep ahead of existing technology. Semiconductor makers have as much as half or more of their R&D devoted to research several integrated circuits.

- **Cautious capability.** The integrated circuit market will need to maintain close liaison with its customer testing and inspection requirements, becoming prospective customers contributing to circuit design on the basis of what is and is not available at semiconductor technology. The customer source of the business is selected in engineering plans of companies like Fairchild and Motorola. They intend to give customers a choice to bread-board circuits with discrete components or integrated circuit assemblies—semiconductor circuit, capacitors, diodes, etc.) then attempt to duplicate the circuit in a single substrate integrated circuit. The product families of integrated circuits that will emerge, at best only a small market today, manufacturers are trying to secure; their future may be making potential customers, working out with them circuit requirements, packages, etc. and generating common type relations which will have to prevail when the field matures.

- **Capable design group.** Circuit design oriented engineers will be an important segment in integrated circuit manufacturing. Semiconductor components which are part of large equipment requirements now have an advantage here provided the organizational structure is set up accordingly to block first input of circuit and equipment design information.

- **Fast response.** Ability to produce special circuit within short lead times.
- **Large customer market.** Sufficiently large customer market to obtain requirements at reasonable expense.
- **Efficient marketing, management and cost controls.** Efficient, effective sales force and sales procedures, cost controls, acceptance and capable management handling negotiations of interest in any business but largely ignored in the early days of the semiconductor industry, will be essential, as the increasing device complexity industry has learned in the past year.

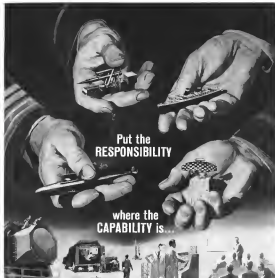
- **Modernization.** Companies which achieve degrees of automated production, especially for large quantity digital lines, may have decided advantage in cutting costs.

Since integrated circuits will contribute the next major phase in semiconductor business, that effort on the integration of circuitry is essential to customers and makers alike. New devices will be growing out of an industry already overhauled with competitors, enormous investment and productivity, much faster than rapid expansion, and only now showing signs



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Radiation-resistant vacuum tubes, which maintain 100% performance and weigh only 32 oz., are now available in two types: made for use in display circuits and a diode. Both are designed for operation at high impedance (shunting) and for maximum lifetime. Manufactured by General Electric, Radiation Tube Dept., Orem, Utah, Ky.



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all being put on a sound business basis. Will the integrated circuit growth pattern be a nucleus of the integrated growth of the semiconductor industry and how, in time, will this influence the semiconductor component business?

Members of industry people answered. In general, they believe the factors needed to be successful in integrated circuits will force those already successful in the component business. The broad capabilities served as an integrated circuit, they say, will accelerate failures in the semiconductor component business, cut into its market and force companies to dispose of facilities or accept the role of a small supplier.

Other mentioned most frequently include:

- **Big gets there first.** Unlike the early years of the transistor/circuit business, when everyone was getting started in the same period, or even starting with one technology often ignored or only he had, the semiconductor industry is at this stage a period for the several large, capable companies having a range of skills needed for integrated circuits. Their management has an awareness of the need for R&D and of how to get a device out of all the data. They are not to be vulnerable to new entrants. New techniques will be uncovered, and groups of engineers will still have a quiet quarrel and act to adjust their techniques, but to get the whole integrated circuit industry will first have to marshal available financing (perhaps in times when not necessary far past age on the semiconductor field) to catch up with entrants.

- **Investment disallowing.** New groups wanting to start in this business will have to be prepared to subsidize R&D facilities on which there may be no return for several years.

- **Wider ownership.** Customers have had a taste of the scramble of this industry during its early years and will be seeking greater protection so they know what they want and what to look for—more so today at least than in the past—and supplier companies and recent customers will have to prove their merit, as past of using many customers' systems or other semiconductor capability.

- **Different product.** The product now is a custom item, made for particular applications in most cases, and the industry set out to discriminate close collaboration with one reader which is doing a good job to get an advantage of a few pieces with another. Custom work does not lend itself to trade in price cutting.

- **Better investment judgment.** Financial community, often enamored of semiconductor investments and new

ideas at the past, is far more today than in semiconductor component components. While some are still available from even the larger financial houses today for new semiconductor companies, it is a lot better and more tightly programmed. Financing is generally let in on carefully regulated, piecemeal steps—and if investors don't reach scheduled plateau on successive dates they can expect the loan to be ended abruptly. New companies with associated institutions of going into the integrated circuits business are going up. But with the limitations of depleted semiconductor engineers and scientists reported to be running through financial houses everywhere, it is surprising that the number of new companies is not greater.

Industry Viewpoints

A few industry executives feel the semiconductor business were not advanced deeply enough. They speculate that integrated circuits may provide a new field of investment, a new method of growth for the very people whose hands were bound in the semiconductor component business. They expect a new train of companies to pass through the semiconductor business.

The odds most industry people probably would be willing to give are against the rise of a new major semiconductor integrated circuit companies, unless they are part of large firms and help of government research facilities which want the capability and are allowed to subsidize it. The Transatron and Fairchild overnight success are not expected to be repeated.

Some semiconductor component companies may improve their position with respect to competition through improving management, clever marketing, technical advances or technical and financial backing of parent companies. Yet the technologies of integrated circuits are the same or an outgrowth of the semiconductor component technology and the transition from individual components to integrated circuits is not expected to see relative positions of companies heavily today there. A few leading companies in the semiconductor component industry at this stage appear in the forefront of integrated circuit activity.

The new company, willing to be a little out of, or specially home, naturally for the market expected by the big divisions of companies, even might or mobility, it will be expected to have a good chance. The semiconductor industry should with such companies, must stand quite well.

Industry officials expect a number of technical, financial and marketing developments with the adoption of integrated circuits. These include:

- **Continued integration.** Process of merger and acquisition will continue, but some of the integration may occur among semiconductor companies, most heavily but will be the middle and larger scale outfits, with heavy capital investment and component product lines required by digital integrated circuits. To compete effectively, these companies will have to go into integrated circuits where the risks and costs of getting a corresponding position in any phase of the market are greater—and do at a time when everyone has cut costs to the bone. Otherwise they'll be left to compete for at best a share, and more likely a shrinking market and more severe losses. Integration properly aimed. A few may succeed in selling part of their facilities, moving to the role of a small specialty producer. Others may be occupied by more component people will feel the pinch too.

- **Technical progress.** Steps of technical development, new in the early stage, will probably serve for practical use in the near future. Many of these will occur in the phase with integrated circuits. A few developments include: small interchip amplifiers—more than 100,000; small integrated circuits. Electrochemical and Diamond Ordnance Fuze Laboratories and controlled thin film oxide deposition on foreign substrates being investigated by a number of companies including Los Alamos, and Bell Laboratories. Single crystal semiconductor films on foreign substrates are the subject of a random beam of military research interest with a similar list of programs have been started by USAF's Air Research Development and the Army Signal Corps. Signal Corps of the development has in the ability to obtain an added degree of flexibility in integrated circuit substrates, and higher than film compatibility values.

- **Fight for middle market.** Struggle for middle market—small industry—will probably be more intense by integrated circuits because of the weight of R&D money that will go into finding flexible production processes capable of running small and mixed circuit counts as well as the possible nature of better reliability and low cost compared with discrete circuit components.

- **Standardization.** Friction may arise between various users and suppliers over possible loss of the market to settle on standard terms, to reduce the costs, and inability of wide number of user companies to agree on accepted circuits, circuit organizations, and other standards, possibly proprietary circuits that they don't want being sold as standard items. And others are not willing to accept what



THE SKEPTICAL MEN

"... habits," wrote John Dryden, "gather by unseen degrees, —
As brooks make rivers: rivers run to seas."

All men are susceptible to the accumulation of habits. It's a natural part of our lives to do things with a certain repetition.

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Because of the complexity of projects carried out by the aerospace industry, it has been looking with increased skepticism on accepted methods of doing things. As a result, there have arisen whole new approaches within management—approaches fulfilled by men in value analysis, quality control, product reliability.

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"What does it cost?" "What else would do it?" "What would that cost?"

Questions such as these may sometimes make their work difficult in the area of human relations, but as the scope of the work is better understood these problems decrease. For this new approach is more than just mere cost consciousness. It is a highly creative method that allows management to overcome roadblocks of pre-conceived ideas.

Analysis of function is now spreading to every level of production—from top management to the design engineer to the purchasing agent to the man on the line.

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Minuteman launches from pad (left) and silo (right) with smoke plume of debris—marks around missile, and smoke produced by the boiler. Both launches were made from the Air Force Missile Test Center at Cape Canaveral, Fla.

Minuteman Silo Loading, Test Launches Shown

Transporter-carriers for the USAF Minuteman solid propellant ICBM are used in hydraulic jacks in deployment of an inert missile in a silo launch at Vandenberg AFB, Calif. (below). Adaptive lifting and movable deck emerge from hole created in concrete (right). Four cables, attached to the adaptive ring, run the length of the container where they are attached to a mesh which lowers the missile. Hoistman which struts the vehicle during and travel are released and the missile is supported on three saddles and longitudinally by the cable system for the emplacement operation. Strongback for supporting and lowering the missile in a modified and joint motion was dropped when the custom-made mobile Minuteman program was completed. Marches at SAC's 194th Missile Squadron under direction of the 474th Airgroup Test Wing, arrived on the emplacement Center launch in mission commander General Mikes is vehicle contractor.



NOW IT'S THE C-130E

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First it was the C-130 A Hercules, back in 1956. This was the first true airlifter—a new concept that would grow more useful as time passed. This concept involves four fundamental airlift design requirements: 1) track-bed height floor, 2) straight-in rear loading, 3) ability to parachute bulldozer-size equipment, 4) ability to operate from relatively short, rough runways.

A variety of improvements and versions followed the "A": the C-130 B, C, H-1, D, the GC-130, SC-130,

RC-130, JC-130, GV-1, GV-1U; and special versions for the air forces of many free world nations.

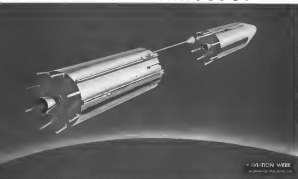
Today at Lockheed-Georgia it is the C-130E—the Air Force's new long-range version that can carry huge loads of troops and cargo over vast distances nonstop.

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ASSEMBLY IN EARTH ORBIT of an Apollo spacecraft and a lunar propulsion stage could be accomplished by an aircraft-type probe-and-catch system. After lock-on, auto-derive descent at base of descent house, which serves descent track, within the spacecraft to the stage.

Marshall Intensifies Rendezvous Studies

By George Alexander

Heeterville, Ala.—National Aeronautics and Space Administration's Marshall Space Flight Center is rapidly evolving the specific details of a broad range of space operations called Orbital Launch Operations, or OLO (AW Nov. 28, p. 12). Conceived as a flexible base of methods and equipment that would grow with the expansion of U.S. space exploration, OLO now is being geared to support the lunar landing mission of the Apollo program.

Future Projects Office Director Herbert Kieff, who along with his staff at Marshall is responsible for OLO development, sees the future lending mission as a major milestone in the exploration of space and not at all as odd as it is.

Follow-Up Visit

Koch, and his assistants, Hans Repple and James Carter, believe no purpose is served if the laser-beaming mission is undertaken only to start a national "fist" and to prove that the fight is possible. Follow up is at least as important, they say, citing what can be learned the Columbia

Germany—although Spain was the first major European power to explore America, Spanish is not the language of the U.S. today.

To lay a broad base for the constantly expanding U.S. space effort and to offer a range of operating methods for the collect and more economical achievement of the lunar landing mission, Marshall is exploring three techniques.

- **Reproduction and assembly**, by means of earth orbit seedbeds or a manned spacecraft and a fully-labeled propellant mass stage.
- **Propellant transfer**, by means of earth orbit seedbeds from an orbiting tanker vehicle to an empty stage and manned spacecraft. Spacecraft and empty stage first would have been loaded as an integral payload.
- **Crew transfer**, by means of earth orbit seedbeds from a personnel launch vehicle, which turns to an empty spacecraft with fully-labeled propellant mass stage. Spacecraft and stage first would seed seedbeds and then be mated-to either automatic cells or by an orbital service crew.
- **Large seedbeds**, with five payloads of earth orbit seedbeds and

mobile eventually transferred from the curb to the lane vicinity.

- **Orbital Launch Facility, (OLF)** a permanent manned orbital station with a chieftain, command, maintenance and repair capability to enhance the probability of mission success for space craft and vehicles already in orbit.

Each of these approaches, with advantages and disadvantages in time, cost and degree of complexity, was studied for Marshall by Astronautics Division of Chance Vought Corp. with assistance from three aerospace firms.

- **Northwestern, Northrup Corp.**, for study of the orbit search window
- **Radicon Co.**, for investigation of a single and multiple simultaneous techniques and determination of the earth search window
- **Avconics Machine and Foundry Co.**, for study of the witness and auxiliary systems
- **Douglas Aircraft Co.**, for study of the postflight transfer technique
- **International Radicon Machine Corp.**, for an analysis of the checkout, crewwork, maintenance and repair portions of the study
- **Space-Rad Corp.**, for study of the

communications, attitude control and secondary power required in orbital operations.

Only the Vought Astronautics and American Machine and Foundry Co. efforts were partially funded during the 11-month, two-phase study. The first phase involved the broad evaluation of QLO through the laser base buildup to the 1975/1980 period. The second phase concentrated on fundamental problems of QLO through the first actual laser loading attempts to the buildup of a potential laser base.

Both phases considered development of spacecraft, launch vehicles, support vehicles, launch facilities, communications satellites, etc. with the second phase emphasizing development of such programs as space science, space medicine, space exploration, etc.

GLC was exhibited by Marshall as the person that could launch vehicles, with period capabilities lower than those required for direct ascent missions, would be available sooner than the larger booster. Through the mid-1960s, however, these smaller vehicles could be joined to form vehicles that would begin operating from orbit soon, if even a few basic compatible vehicles could be lifted directly into orbit by current boosters.

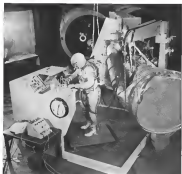
Branch vehicles considered necessary for retail operations include the liquid propellant Atlas-Agena B and Saturn C-1 and C-5, and the solid-propellant Scout. Slightly more than 100 of these vehicles were projected by the study for use over the next five years—as various branch schedules that probably would necessitate even further expansion than now planned at Cape Canaveral, state this figure is only part of NASA's total branch schedule for the next ten-year period.

Keeble believes that the Saturn C-V is able to boost 200,000 lb into a 300-mph orbit; will have to be developed with a good thrust capability, for a total rendezvous operation. To launch several C-Vs from the same launchers within a matter of days, Keeble thinks will demand not only highly reliable 12-hour but also fast turnarounds, and low-churn equipment and a high speed rate in and out of orbit.

Lunch vehicles and the techniques described above would be blended in several possible combinations to achieve a desired lunch loading at the earliest possible date.

Retrieval and Assembly

The retrieval and assembly method studied by American Machine and Foundry, promises that orbiting and rendezvous of the transunar payload on stage-a modified S-8B designated as an Orbital Launch Booster-and the manned Apollo spacecraft has already been accomplished. Retrieval of the booster by the manned spacecraft will



MALA ENGINEER is full process unit stands on an elevated platform in the simulator of nuclear control in repining equipment. This experiment also tested tools as well as procedures. Engine in the background is an H-1 powerplant of the Saturn booster and served in the model upon which the tests were run.

stage while the two vehicles are 100 to 300 ft apart, with the captain using an engine to make the necessary corrections of velocity and position to bring the distance down to a 50 ft solid standoff forward of the stage. Distances are spotchecked and stage which elicit noticeable leakage of the two existing vehicles could be very similar to the public-and-driver hardware used in refueling aircraft.

The drape on the stage will be a cone on the end of a boom approx. 40 ft. long. The boom is to be mounted on a truck on the side of the stage; the mounting will be such that the boom and cone can rotate.

around a 10-deg cone, located only by using an ultrasonic probe beam in the spaceport will also be able to detect 10-deg and movements of both beams will be controlled automatically or manually, under crew supervision. Once a stable and lock-on of the probe and target is both accomplished, the crew

will stage the spacecraft with the stage and then command the motor-driven mount of the dogleg boom to back down the length of the propulsive stage. Closest to the end of the docking process is expected to be about 5 ft/s or less.

Once spacecraft and stage are joined the crew will lock the vehicle's rails, skids and other connections, and then test and check out the assembly.

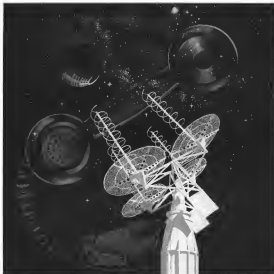
Weight of the combined retinal and assembly, irrespective of both spacer and stage is expected to be less than 5000 lb. Use of a mechanical system such as this under the direction of man, should give a mission success probability of 99.9.

Propellant Transfer

Initially, it was thought that releasing a stained spore into empty 5-4B at a single period and random with a facing locker might prove to be a simpler and more reliable operation than random and joining of a separate vessel, and full-fledged population work.

But Douglas found this would not be the case. Not only would the proposed transfer technique involve expenditures, docking and mating is would be the simplest and assembly method; it also would stimulate development of a new technology—the handling of payloads under a zero environment.

Douglas and Vought Astronautics estimate, the maximum success probability of the propellant transfer technique to be about 97% compared with 99% for straight assembly. Unless the weights of Apollo and its stage increase beyond the capabilities of C-5, it is unlikely that this technique will be used in the Apollo lunar landing mission. NASA feels that it will be used.



AT RADIATION, CHALLENGE IS OPPORTUNITY

Example: Bell System's TELSTAR

Bell Telephone Laboratories is now taking an important step toward commercial utilization of space. Bell's experimental Project Telstar satellite and its ground stations point the way toward a new kind of communications network—one that ultimately can link all the telephones on one continent with those on every other.

Radiation Incorporated was chosen by Bell Laboratories to play a vital role in this venture. The challenge of an environment where service is not yet possible called for a satellite PCM telemetry system of extremely long life and highest possible reliability. Radiator engineers met the challenge, and designed the system to Bell's rigid specifications.

In addition, Radiation produced an antenna which will help intercept the satellite during its brief passes, and will enable a

precision tracker to acquire the satellite and bring a 340 ton laser interferometer into the line of sight.

Radiation scientists and engineers are also at work on many other challenging projects. Many able people like them are needed. If your ingenuity and resourcefulness match high technical proficiency, here is full range for your talents. Send your resume or write for additional information to: Personnel Director, Bell AWH-32, Radiation Incorporated, Melrose, Florida. *Radiation is an equal opportunity employer.*



RADIATION
A BELL SYSTEM COMPANY

quand the other space operations and plans in developing the concept.

By using early non-orbital models of the C-5 Saturn to carry an unmanned spacecraft and a boost stage with either a C-1 Saturn—with a higher degree of reliability than its bigger brother—could test the way up to the orbital. In this method, development of the non-orbital C-5 vehicle would no longer be the pacing element of the lunar landing mission, for crew safety there could be entrusted to a Saturn C-1—which at that time, about 1963, should have a fairly good run going.

Marshall believes this approach could accelerate the lunar landing program by as much as six months. However, those earth launch vehicles would be a quasi-one-for-the-spacecraft, one for the continuous propulsion stage and one for the crew firm—and two orbital test devices, dockings and assembly instead of one as in the previous methods. As a result of this technique, time could be saved, but only at the expense of greater complexity and less chance of success.

Whether or not this technique is selected as the prime method for the lunar landing mission, it is the pre-planned transfer, a technique which will be used eventually and which NASA intends to follow further.

Lunar Rendezvous

Most attractive feature of this approach is the lower velocities required and smaller gravitational forces encountered near the moon, which make the problem of rendezvous, docking and assembly simpler (AW Nov. 6, p. 34). This method has several variations. One refinement would have the unmanned spacecraft meet and mate with the lunar retrograde stage, after each had been boosted to lower orbit by C-1 vehicles. Then the complete vehicle would descend to the lunar surface.

Or, an Apollo spacecraft carrying a small orb or two-man planetary capsule could be boosted into lunar orbit by a single Saturn C-5. The mother spacecraft would orbit the moon while the smaller descended to the moon. After exploring the surface, the smaller would launch itself back into lunar orbit, rendezvous and be re-assembled with the parent vehicle for the return flight to earth.

The lunar rendezvous method offers the advantage of a longer target for the guidance and control system—the moon, as opposed to a point in space above the earth—lunar weight, because of the dimensions of some of the low-orbiting and assembly equipment and shorter lead times. It has, however, one serious disadvantage at very rendezvous. Operating in lower orbit precludes almost all but manual repair and maintenance and leaves the crew

with a rather limited choice of landing sites if the intensity of an orbit varies during any part of the lunar flight profile.

The Orbital Launch Facility (OLF) is not so much a technique of operating as it is a method of supporting various operations and mixing their choices of success.

Like the pre-planned transfer and new launch techniques, OLF probably will be developed whether or not it is used as NASA's Apollo lunar landing program.

To a large extent, initiation of an orbital facility development depends on a decision to have a manual station assisting the Apollo lunar landing flight crew during orbital preparations for the flight, and the build up rate of various space missions, in addition to the Apollo program.

Crew Support
If NASA decides that the Apollo lunar landing shall be assisted through the rendezvous, docking and vehicle-mating phases of the earth orbital assembly operation, the quickest and simplest means of rendering such support would be to orbit another Apollo spacecraft after the standard propulsion stage had been placed in orbit. The third man crew would direct and perform, partially if active in vehicle, with the possible exception of main stage connections, which the flight crew would do itself.

A variety of facilities is foreseen, as including manual, astronautically advanced and advanced with help, all of which have varying degrees of maintenance and repair capabilities. Each would be built with a number of air locks so that a spacecraft in distress could be up to a station and the flight crew could be relieved in safety.

Type of orbital launch facility used in OLF will be dependent on the rate at which personnel can flow into space—the temperature or manual facility would be adequate for the first three days of Apollo lunar landing flights; the intermediate station (assumed when the Saturn C-2 or C-3 is still in the program) would meet the requirements of

a launch rate of one per six months; the advanced, one vehicle every three to five months and the advanced with change for a rate of one spacecraft every two to three months.

The manual facility would carry a bare minimum of critical components and perhaps one or two vital subsystems. Should the lunar landing vehicle require replacement of a major system or a part not inventory, the orbital service station would have to acquire transportation of the item from earth. The earth support launch vehicle used to form the required replacement could be either a Scout or an Atlas-Agena 3, depending on the size and weight of the unit.

At the other end of the scale, the all-vented space station with larger would have a 100% spare parts inventory based on close trace between different modules of parts and complete maintenance and repair facilities.

The concept of a station with a check-out, maintenance, maintenance and repair function with a specific test system called MTE (Mission Test Equipment) MTE, possibly attached to each spacecraft around 1970, would be integrated directly into each system and subsystem of an orbital facility and would be able to detect and isolate faults down to the subsystem level and component level of the spacecraft.

Studies by Marshall and IBM estimate the increase in reliability of accomplishing any mission given by a manual station during 10 and 30 day orbital stay periods (see chart p. 15).

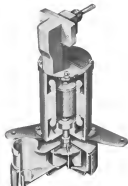
Importance of Man

Although all study committees noted that it was difficult to quantitatively measure man's contribution to the success of orbital operations, it was agreed that it added the probability of mission achievement over the most automated equipment.

In a hypothetical mission involving the earth-orbit rendezvous of a spacecraft with a propulsion stage, it was found that the two required operations—rendezvous and then retrieval, docking and assembly—could be accomplished

Orbital Launch Facilities

Characteristics	Temporary	Midsize	Intermediate	Advanced	Advanced with target
Weight (lb)	14,400	15,800	35,000	64,000	92,000
Crew	2	3	4	6	8
Propulsion (lb)	340	2,800	7,100	9,000	9,000
Recovery rate (days)	14	13	13	10	30
Maintenance	Before and after descent	Limited repair	Limited repair	100%	Medium repair
Launch Vehicle	C-1	C-1	C-2	C-3	C-3



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R Motor Driven Centrifugal Pumps with Pressures 200 psi to 1000 psi with flow 2 gpm to 10 gpm

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with a reliability of 92 under the demands of a man using automatic equipment, the reliability would be about 31, a difference of 11%. Two maintenance teams with two removal, docking and assembly procedures, could be performed by man with 54 reliability and by automatic devices with 65 assurance of success—a difference of 19%.

The demands of man's effectiveness in successfully bringing off one given mission range from 75 (with a temperature OLF) to 1000 (with a 200 lb. period in orbit) to about 92 (with an advanced OLF) to 1000 (with a 20 lb. orbit in orbit). These figures do not include the demands in NASA's mind that success in space operations will be determined largely by the extent of man's participation in the mission.

Decision Due

Presently, Marshall is attacking considering all of the operational methods above in an attempt to find the one or combination of several that will produce the least landing losses in the shortest time and least cost possible.

Kasle believes that it will take at least two more years of OLF development before a firm commitment can be made for one or more approaches to the least landing problem. Recently, Milton W. Rosen, director of launch vehicles and propulsion in NASA's office of manned space flight programs, said that NASA is studying a variety of means to achieve the goal and is not inclined to select an idea it might lose.

Rosen's office is the pioneer of earlier projects than the direct ascent method. Some form of rendezvous will be used in the Apollo lunar landing mission (AASV Nov. 6, p. 20).

The fundamental of rendezvous studies by Rosen's office, the Air Force studies compared the phases of lunar spectrum into orbit, parking orbit, transfer orbit and descent.

An essential element in determining a simple and reliable rendezvous operation is the time spent in transfer, allowed for the earth's launch of the second of the two vehicles to be assembled in space. Since this will play such an important role, it is assumed that the transfer period must be placed into the 300-sec. high rendezvous orbit first, and the normal approach second. The stage will be the target and the transfer approach the rocket.

If rendezvous of target and rocket is attempted by flying the approach directly into the target orbit, then at an altitude of 300 mi. and to a point slightly ahead of the target, the launch window—that is, the time when the launch crew can take to get their vehicle off—about one second or less. Shortening seconds may or may not be



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counts one of the spacecraft's propulsion system to make up the difference in orbital velocities as well as some orbital maneuvering.

Allowing the angle between the orbital planes of target and seeker to vary by as much as 6 deg, the launch window is extended to approximately 15 min every day when the two planes fall within the specified tolerance. This situation would occur, Raytheon estimated, about nine days out of 30 and would require the spacecraft to use both its propulsive and control system.

The last way of achieving rendezvous Raytheon found was through the use of a parking orbit. Once a day, when the orbital plane of the propulsion stage nearly coincides with the plane of the launch trajectory, the spacecraft could be launched into that same plane as its stage—but at a lesser altitude and velocity.

Once in the same plane, the seeker roughly would wait until the difference in the angular rotation between itself and its target brought the stage into a proper position overhead, then start its engines and fly an elongated path that would bring it to 300 mi altitude and a position ahead of the stage.

Even under the present conditions, the maximum time the parked spacecraft would have to spend in orbit waiting for its stage to appear overhead would be slightly less than 10 hr.

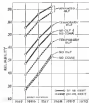
Use of the parking orbit and a difference of less than five deg between orbital planes would provide a window of approximately 30 min whenever the planes of target and seeker nearly coincided. Theoretically, more than one such launch opportunity would occur per day, but the practical consideration of use of the ground tracking network, crew fatigue, etc., would restrict launch attempts to one a day.

Raytheon also estimated that a spacecraft possessing 50,000 ft/sec would be able to allow about a 600 hr alt that weight for the rendezvous propulsion and control systems.

The reliability analysis of this rendezvous method shows a mission success probability of 83 for the rendezvous segment in 1967 and 91 with zero docking attempts.

The pricing element of the parking orbit type of rendezvous is the least complex and least costly, and it would have to be developed separately for the method. Suggestions have emerged from upgrading the radar control aboard the Hermes intercepter to adapting the radar system now used to develop the Air Force's Sentinel Interceptor (Sentinel) program.

Notes Division of Northrop studied the requirements of a space vehicle launched from earth into the proper orbital relationship between a vehicle in earth orbit and the moon in its orbit.



Difference between launch and rendezvous orbital planes, continuous and no prop. capability is shown.

the transfer flight trajectory is affected by propulsion and time requirements and the orbital escape window. Nasat made the following assumptions:

- Location of earth orbit plane to the earth's equatorial plane is 30 deg
- Rendezvous altitude, in which assembly of the spacecraft and stage takes place, is 254 naut mi
- Location of lunar plane to earth's equatorial plane is 27 deg
- Position of earth's orbital plane is 6.6 deg per day
- Elapsed time of the transfer flight is 8.04 or 66.5 hr

From these assumptions, Nasat determined that the opportunity to launch a vehicle from earth orbit to reach the moon (as from space) every 3.6 days to once every 18.4 days.

Since the lunar escape window is the orbital escape window as it occurs on these days is a fraction of the vehicle's velocity. At a velocity increment of 750 fps, the window is 11.2 hr wide at 150 mi altitude, 66 hr at 500 deg, the window increases to 17.1 hr and at 1,000 fps to 22.3 hr.

With the window opening every 3.6 days, at every 274 hr appears roughly, the window at 250 deg, 100 fps and 1,000 fps velocities are respectively 42 hr, 6.4 hr and 9.0 hr.

Window width indicates the total time that orbital and lunar planes are in the proper geometrical position for launching. However, the spacecraft will be in the exact position for transfer flight only once during every orbital cycle. For example, if the window is 15 hr wide and the vehicle's orbital period is 1.5 hr, it will have 10 launch opportunities during that particular window.

Delay in starting the transfer flight will increase the spacecraft's velocity in the space vehicle to reach the moon because earth and moon planes will be

changing constantly in angular relationship. A 1-min delay with a spacecraft weight of 10 deg would mean a penalty of 500 lbs, that the spacecraft would have to make up.

SpaceRad's study suggested the use of 12 separate maneuvering stages in 150 mi high orbits to provide not-time data and to allow for a sizeable reduction in the stage capacity of each—thus making more data more readily available to earth stations. SpaceRad's study also extended a variety of attitude control systems for uncontrolled payloads and GLF and determination of the secondary power requirements of an GLF and a series of systems during the rendezvous interval.

Vought Astronautics personnel had found that an GLF with a power requirement of 30 to 60 kw, over a one-year period could heat one's Swampy in orbit. Although NASA and Vought Astronautics thought further study might reveal a better system, SpaceRad accepted the original Swampy design.

Estimated costs of Orbital Launch Operations in support of the moon base landing mission range from \$1.02 billion to \$1.05 billion, depending on whether a decision is made to develop an Orbital Launch Facility and if so, what type.

Without a space station, Mission Space Flight Center figures that earth-to-orbit transportation costs would be about \$200 million and lunar GLF costs—such as the transfer propulsion stage, rendezvous unit, etc.—about \$400 million.

With a reusable GLF mission approximately \$175 million, and 100 launch costs would run \$600 million and lunar GLF equipment \$610 million—for a total GLF program figure of \$1.71 billion.

An advanced GLF would cost \$1.01 billion, with transportation ranging about \$750 million and GLF costs about \$1.12 billion. With a high sophisticated system station, total GLF program cost would approximate \$1.65 billion.

Funding will rise sharply from some \$12 million this fiscal year to \$138 million projected for FY1963 to slightly more than \$100 million during FY1964. Lacking an GLF, these figures would be somewhat lower.

National Aeronautics and Space Administration Administrator James Webb has said publicly several times that the mission to the moon is more important than the direct cost approach to the manned lunar landing.

Marshall Space Flight Center is now evaluating the scientific value of the components and bids probably will be requested by the end of the year.



This is a new warning system designed by Northrop

Northrop has developed an automatic voice warning system for aircraft crews which goes active 4 times as fast as the traditional red lights. Called VWS for Voice Interruption Priority System, it uses a female voice, speaking directly over the pilot's headset, to describe the exact nature of the hazard.

In recent tests, proficient pilots reacted to warning lights in an average of 12 seconds and some lights were sounded up to half an hour. With VWS, the average time was just 3 seconds, and no warnings were sounded

With VWS, the pilot doesn't have to watch for warnings, nor figure out what they mean. The voice can be programmed to suggest remedial action. If several things go wrong at once, a logic network will select the most important and interrupt any lower priority warnings.

VWS was conceived, designed and developed to fit present high degree of variability by the Northrop Division of Northrop. VWS will be installed in all Air Force/Civilian Dynamics B-55 Hunters.

NORTHROP



MATS B60H2 C-119 leaves on its offload trips at Rhein-Main during Long Thrust missions after flight from McChord AFB, Wash.

Long Thrust 2 Shows Jet Airliift Need

By Cecil Rowland

Rhein-Main Air Base—Military need for a substantial jet strategic airlift capability was effectively demonstrated here by the recent Long Thrust 1 air coast designed to test moving U.S. overseas for delivering logistics to adversaries in a critical area as a regional force base.

The operation—total of 5,275 troops from McChord AFB, Wash., to Rhein-Main, field deployment, including the largest helicopter assault mission ever held in Western Europe, and subsequent return of 1,490 men to McChord—who had the medevac, perhaps primary, task of evacuating both Soviet and West European governments that the U.S. plans to stand firm in the face of the present Berlin crisis and the subsequent ones that are bound to follow.

It served, too, to underscore the requirement for an effective jet transport force and, overall, included several "firsts" in the evaluation of new hardware and concepts.

These were:

- First use of Military Air Transport Service Boeing C-119 jet transports in a direct assault role.
- First large-scale test of the Army concept of stockpiling infantry equipment and weapons in Europe for assignment to strategic reserve forces rushed into the area to meet an emergency situation without an air or sea logistic backup. The majority of the troops of the three 4th Infantry Division battle groups flown from McChord by rotary wing and jet aircraft arrived, by design, without their equipment. The necessary logistical support vehicles to carry combat effectiveness also were left be-

hind and supplied from pre-positioned stockpiles within West Germany. Plans to build up such stockpiles were announced by the Defense Department last October.

• First "ground-war" tactical exercise for the Republic F-105 fighter bomber now pouring into the operational arsenals of the European theater.

Deployment Steps

In the deployment stage, MATS flew a total of 103 sorties—42 by C-119s, 4 by Douglas C-118s (subgroup assault), 25 by Lockheed C-119s, 10 by Douglas C-118s and 6 by Douglas C-124s—over a 10-day period in mid-June.

The deployment approximately one month later was primarily an all-jet effort, with seven C-119s plus backups flying a total of 21 missions over a 10-day period, several of them making up to three round trips over the 5,973 statute miles.

Time and performance differences in the deployment phase were significant, and, in the event of an actual emergency, could have been critical.

The C-119s, each available with only one flight from McChord, reached Rhein-Main in an average loading time of 10 to 15 min. with approximately 70 troops and personal equipment aboard each aircraft. Takeoff weights were near the aircraft's maximum gross of 171,000 lb. In the deployment phase, airborne winds limited the average time to McChord to about 10 to 14 min. Following are the times recorded by the other aircraft employed in the deployment lift:

• C-124s, average elapsed time of 14 to 25 min. carrying mixed troop-freight

cargoes. Scheduled 6,400 statute miles included stops at Dover AFB, Del.; Hanscom, Needhamfield, and LaGrange, Ga.; en route to Rhein-Main. Crew changes were made at Dover or after the 5,973 statute miles from McChord.

• C-47s, average elapsed time of 96 to 126 min. With each plane carrying an average of 24 troops plus equipment, the C-47s followed a 5,973 statute mile route to McGuire AFB, N. J.; Herndon, Potomac, Scotland, and Rhein-Main. Crew changes were made at McGuire AFB.

• C-95s, average elapsed times varied widely because of the adoption of en route rather than crew-change stops. Flown by reactivated Air National Guard units, the C-95s took with some loss of equipment aboard. Few direct to Darmstadt from McChord and, after en route, on into Rhein-Main by way of Riga. Douglas C-124s originally scheduled to be used in the exercise were withdrawn to permit the participation of the activated Air National Guard units.

Foreign Bases

Aside from the value of this data, an obvious factor on the side of the C-119 during the operation was its freedom from reliance upon European-owned staging bases where use could be denied. The Aves, as a prime example, are owned by Portugal, a nation partially restricted under the U.S. policy concerning the former nation's Angolan



INFANTRY TROOPS disperse after simulated battle from staging area in initial maneuver phase of Long Throat.

protection. As a result, there has been Portuguese-inspired speculation that Laos might be closed to U.S. aircraft. If such a move were made, it could put a severe crimp into MATS' transport capability and, possibly, more importantly, delay a vital staging area to the KC-135 jet tankers of the Strategic Air Command.

The C-130, basically a transport version of the KC-135 with only two windows on either side of the passenger cargo loading section, are regarded as one of our most versatile aircraft until the mid 1960s when the Lockheed C-141. A total of 45 have been ordered, 15 of which are now operational with MATS. Thus far there have been no budget requests for additional C-135 procurement.

While generally pleased with its overall Long Throat performance, one MATS official says:

"It has its limits. It's not an ideal vehicle. It's an aircraft with a 6,000 lb. cargo, and we're using it for a 4,000 lb. mission. We don't have the cushion we would like to have. It's a pretty raw, bare, simple aircraft."

The question is at a vehicle also was primarily a "walk-through" exercise to determine the handling, and capability of the aircraft in a strategic airlift mission and all the other concepts involved prior to the new war against Iraq at such, although potential tactical tactics were part of the theoretical considerations.

Utilization Rates

Overall utilization rates were above the norm but still well within acceptable limits for the aircraft. Average MATS utilization of the C-135 since it began service last fall has been approximately eight hours a day. Utilization of the Long Throat aircraft is hard

to determine because of the use of backup vehicles in some instances, but it probably reached 12 hr.

In the redeployment phase, the aircraft were scheduled to depart Rhein-Main at four-hour intervals, with each spending a three-hour hour time around period as the ground. Scheduling schedules were considered for the aircraft at McClellan.

"Four-hour departure times for the C-135 don't begin to represent MATS' emergency readiness," according to Lt. Col. Robert Amdur, plans officer of the 100th Air Transport Wing, the service's major European command. "We could support this substantially."

Then came primarily a walk-through to test the feasibility of hanging troops from the U.S. and then moving them to their equipment over here. For instance, it took the Army eight days to move its men and equipment to their other two days to get them to the deployment area. . . . There was no attempt to do it on a rush basis."

"The main problem for MATS is not the number of people you carry, but the number of loadings, takeoffs and time on the ground. When you have four hours on the ground, you have time to breathe."

So far as MATS is concerned, the main idea was to find out as much as possible about the capability of a new aircraft and build up the experience level of the flight, maintenance and traffic crew."

Brig. Gen. Robert D. Barren, 102nd commander and senior MATS officer at European operations Long Throat, he says, "we just wanted to know as far as we are concerned."

Barren describes the C-135 as a "Goldilocks so far as maintenance goes," particularly when compared with relative turnaround time work that must

be spent on piston-engine aircraft. And, the aircraft's Long Throat maintenance record was good.

Although McClellan reports were not available here, there were no Rhein-Main engine changes during the operation's total of 33 C-135 flights, and the difficulties generally involved around availability of spares, particularly of high-cost items.

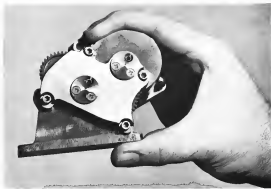
Major Problems

Major problems included a torn door seal which had to be replaced to assure cabin pressurization and a starter change on one of the aircraft's Pratt & Whitney JT8 engines. "But it was the small problems that worried us the most," a maintenance officer of MATS 101st Air Support Squadron says. "Everything that has come up has been something different, and we'll be still looking at it in experience on the aircraft. The risks were a big problem, not an any difficulty in repairing them but in finding the necessary spare parts."

The 101st, which handles all MATS aircraft operating into Rhein-Main, is accustomed to servicing one sometimes two C-135s per day. During Long Throat, the aircraft passed by front and five a day. These had been no indication of spare or maintenance personnel, and the operation imposed a drain on both.

"We were dragging up spares from all over the place," one officer said. "We had," another adds. "If people here who were jet qualified, as we had to use people with reciprocating engine experience to get the job done, and someone has been working on a 12 hr. on, 12 hr. off basis."

Although backup aircraft had to be flown into the base at Rhein-Main on at least one occasion, the four-hour ground time schedule was generally met



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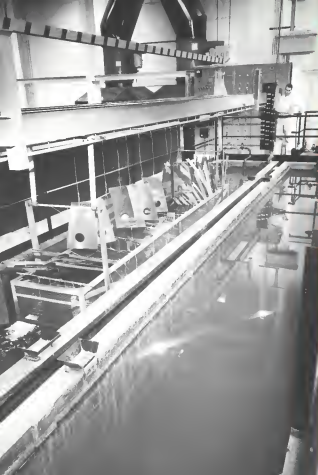
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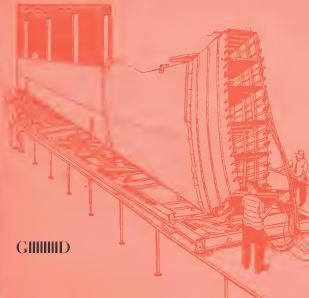
GENERAL DYNAMICS | CONVAIR

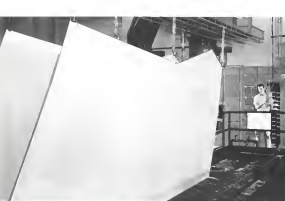
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GENERAL DYNAMICS





The wing skin on these being tested in processing (left) shows bearing down a considerable load. Material, mainly the British-made, British-made being used for the. Standard flying bodies and have more air resistance in the facility.

(Below left)

The results of the tests have been so good as to show that the wing skin is strong enough to be used as a structural member in the aircraft.

(Below right)

A wing skin section is shown being tested in the wind tunnel. The results of the tests have been so good as to show that the wing skin is strong enough to be used as a structural member in the aircraft.

ADDITIONAL INFORMATION

Canada is a leading provider of engineering and manufacturing capabilities, particularly in the aerospace industry. Located in the heart of the country, Canada's aerospace industry is a leading employer and provider of a wide range of services, including design, engineering, manufacturing, and testing. The industry is a key part of the Canadian economy and is a leading provider of services to the aerospace industry.

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GENERAL DYNAMICS | CONVAIR



Dassault Mirage IV A-02 and Mirage III R-02 Undergo Testing

Prototype Dassault Mirage IV A-02 and Mirage III R-02 aircraft are expected to begin next year. The French government recently issued a letter of intent to begin planning operational use of the Mirage IV.

except on one day when high winds and snow prevented any flying. And on the next-to-last day, one aircraft had to return to the field after a landing because of instrument malfunctions (including loss of radar penetration). In summary, a maintenance officer who worked on the line throughout the operation said:

"The aircraft is terrific in relation to the machines we have to speed back on propeller aircraft—there's just no comparison. If the plane comes in from the line, you can assume it with no problem in two to two and one-half hours."

To maintain the replacement schedule, the latest C-130s in the pipeline" were loaded by two more aircraft at Keesler and another two at McChesney. All were from the 161st Air Transport Wing, based at McCurtain AFB.

One of the latest C-130s and two C-130s also were diverted to ferry the badly burned aircraft toward one of the Army's nearest medical centers in San Antonio as an emergency mission. With 20 other patients aboard, the aircraft's scheduled flight time over the 6,000-mi-plus route was 12 hr.

NATO Exercise

Once the three badly groups were on hand and "manned" in their prepositioned equipment, they were thrown into a five-day, North Atlantic Treaty Organization tactical exercise, including helicopter attack missions and close support flights by USAF, German and French fighters.

The U.S. 17th Air Force unit, for example, was the NATO command, 110 aircraft were in the air—6 by F-105, 12 by North American F-105, 60 by North American F-86Hs and 50 by

Republic F-84Hs—plus 11 potential reconnaissance strikes—one night sortie by a Douglas B-66 based in England plus day sorties by McDonnell RF-101s and RF-84Hs. The number it was asked to provide, however, was substantially less.

Overall, the 17th flew 168 fighter-bomber sorties with F-84Hs, F-105s, F-86Hs and F-84Hs plus 30 reconnaissance missions. In addition, the German air force provided 25 close-support sorties with F-84Hs and one RF-101 reconnaissance mission. The French flew 11 F-105 fighter-bomber strikes and four RF-84H missions.

In line with President Kennedy's policy of placing increased emphasis on conventional warfare capabilities, all flights were conducted in the category, with no simulated special weapons attacks.

Coordination Problem

The major problem in this phase was coordination of the low-level strike flights with the helicopter units in the area and protection of air support aircraft from the enemy's air force. The exercise was conducted at Hohenfels in northern Bavaria near Cincinnati.

As a result, the exercise was a two-day affair. The first day was the initial flight stage and the second was the ending air force tactical control center for penetration into Hohenfels. When the training was over, a sizable T-28 unit was involved in flights to prevent any further attacks. The exercise also was kept under visual control because of Czech efforts in the past to penetrate USAF's defenses to success in hopes of having them across the border.

The exercise also was kept under visual control because of Czech efforts in the past to penetrate USAF's defenses to success in hopes of having them across the border. The exercise also was kept under visual control because of Czech efforts in the past to penetrate USAF's defenses to success in hopes of having them across the border.

Seventh Army helicopters—122 Sikorski H-34s and 25 H-34Hs—were called on for the exercise, the largest in West Europe to date. During five five-day exercises, the H-34Hs flew 291 missions for a flight hour total of 1,419.5, the H-34Hs made 102 sorties for 130.5 hr. Total passenger miles were 136,768, two miles 7,942.

300 Flights

Since 190 flights were made transporting a total of 1,580 troops plus equipment, including one-quarter ton loads, the exercise was a success. The exercise was a success. The exercise was a success. The exercise was a success. The exercise was a success.

Of the total number of helicopter sorties, 17% of the H-34Hs were used in the exercise, while 83% of the H-34Hs were in a similar role. According to Army spokesmen, that was only two quarters beyond the end of normal operational training.

In one, one engine of an H-34 failed in flight, but the crew made a successful emergency landing by use of ball para of the other personnel. When troops were standing at the front, but there were no casualties.

In the other, two H-34s maneuvering on the ground during conditions of snow-fog, rubbery dipped into Muddy. Again, there were no injuries. At the conclusion of the exercise, one of the last groups was airlifted back to the U.S. by the 21 C-130 flights.

The other two were returning in German. In about six weeks to help NATO ground forces and to train in what they can someday need to know. As the past capability of NATO's ground troops may be illustrated from the U.S. to Europe, a regular national base, providing each unit with an added ready alert ability and giving an added additional experience, is a substitute for the present large-scale exercises. The exercise was a success.



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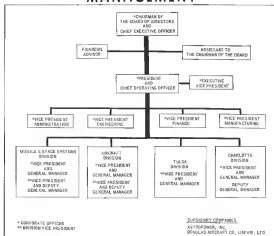
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MANAGEMENT



TOP-LEVEL chain of command at Douglas Aircraft Co. is shown. Corporate structure has undergone major change in last two years.

Douglas Goal Is Managerial Flexibility

By Russell Hovkes

Los Angeles—After five years of trial-and-error and frequent losses on the DC-5 program, complicated by a whole-sale transfer to his management personnel, Douglas Aircraft Co. is completing a major reorganization intended to make the firm a more effective competitor in future markets.

The extreme conservatism that once characterized the company has been largely abandoned. Multiple management options indicates more openness than has been apparent for some time. It is thought that the reorganization will improve management efficiency and result in consistent success.

In an interview with Associated Wire, Donald W. Douglas, Jr., president of

the company, said he expects to see more making cooperation among all divisions in the organization and physical plant in accordance to keep the corporation well adapted to its markets. He said, "We hope we have arrived at a new concept of management but it is a radical one because in our time there should always be some degree of responsiveness and flexibility to give the organization maximum effectiveness in a rapidly changing environment. Our taking the role and complexity of industry in service work and customer management should be made a science; the systematic organization design."

Douglas discussed the many recent changes in top management personnel but said the apparent imbalance has been made more striking by contrast

with previous years during which Douglas top management remained almost unchanged for decades. "During that time the other major companies in the aircraft industry were undergoing steady and not unadmitted changes in their management structures," he said.

Since Douglas took over the corporation presidency from his father in October, 1971, the downward spiral of new management personnel has steadily gathered momentum as each newly appointed executive chose his own chief subordinates. The result has been the departure of much of the old line management which had retained various essential long-making problems but had been deprived of much of the responsibility and authority.

A company official pointed out that

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General Zerkow looked over his shoulder and got his head clipped against the

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the company has been much more intensive because it coincided with a year of rapid consolidation. During the years 1957-1962, general total Douglas employment shrank from about 50,000 to about 40,000.

Jackson B. McGowan, vice president and general manager of the Aircraft Division of the company, pointed out that for two years there has been considerable experimentation with the organizational structure of the company in an effort to give it a more effective organization according to product line and to adjust it to the trends of management changes. During that time, the present division structure gradually emerged and took its final shape in the Aircraft Division last August at the end of a six-month study.

Former Organization

The former single complex organization was then replaced by one in which the divisions are regarded as separate "profit centers," each keeping its own ledger but with certain overhead functions shared at the corporate level. Each division is a complete, integrated entity. Division general managers report directly to the president and no longer take direction from corporate staff officers who now serve only as advisors to the president. How future market developments will determine which division plays the largest role in the future of the corporation.

One motive for adopting the new pattern was the conclusion of the corporate officers that a gap in communications had opened between top and middle management. It was their opinion that this hampered decision-making and created needs that could otherwise have been avoided.

McGowan said, "A few years ago we were doing a lot of aircraft business and losing a lot of money at it. We spent a long time studying the problem and figuring out the present plan to cut out superfluous costs and other overhead."

Important Element

An important element in the plan is the geographic consolidation of West Coast operations now moving completion. Floor space will be reduced from nearly 18 million sq. ft. to just under 10 million sq. ft. Nearly all of the 1.6 million sq. ft. reduction is in the Aircraft Division and is being achieved by the closing of the El Segundo plant which was much larger for the design and construction of Navy aircraft.

This activity is now being transferred to the Long Beach headquarters of the Aircraft Division.

This transfer alone is expected to cut the costs of the division by 75-85%. There have been several smaller real estate transactions in the past two years, he said, as Air Force-owned sectors at

the Long Beach plant was acquired in exchange for an isolated Douglas property near the USAF Space System and Defense Science complex in Inglewood.

Douglas is speaking up the geographic consolidation of the Aircraft Division and is completing a study report—three or four months ahead of the original target date in September. McGowan said the speedup is at least partly intended to relieve the anxiety of employees about their status in the new division.

The Missile and Space Systems Division has been less affected by market decline and market shrinkage and is a small management change has been less significant than in the Aircraft Division.

Many employees no longer needed in the Aircraft Division are being transferred to MSSD plants at Santa Monica and Culver City. Missile and space contracts account for 51-52% of the corporation's government work.

looking and 52,979% of the total backlog.

The company wants to expand the facilities of the division and is now negotiating with the city of Santa Monica for the necessary land.

Defense Policy

Recognition that defense policy had shifted from one of maintaining an industrial base for rapid mobilization to one of steady procurement is obviously underway and a feature-long was perhaps the strongest drive behind the Douglas reorganization. The major policy prompted Douglas to seek efficiency by organizing its manufacturing centers. Each center is to serve a single customer, Army, Navy, Air Force, or commercial aviation. Though the specialization was not rigid. For some years, the Santa Monica center had contracts for jet and airframes and the military services at the same time. Each center was

Douglas Management Changes

Consolidation of the names of top management personnel in 1957 and 1962 shows how completely several generations management has replaced the previous management of Douglas Aircraft Co. Of the top 12 executives serving under President Donald W. Douglas, Jr., in 1957 only four remain as the top 11 in 1962. A number of vice presidents and other top officials were appointed after 1957 and departed before 1962.

1957

1962

John A. Dando,
Executive Vice President

John A. Dando,
Executive Vice President

Leo A. Ginter,
Vice President-General Manager
Aircraft Division

Charles E. Able,
Vice President-General Manager
Missile and Space Systems Division

Ernest E. Eiler,
Vice President Systems Office

Jackson B. McGowan,
Vice President-General Manager,
Aircraft Division

Kenneth G. Finner,
Vice President-General Manager,
Long Beach Division

Kenneth G. Finner,
Vice President-Manufacturing

Frederick E. Blum,
Vice President-Finance

Robert L. Hinkinson,
Vice President,
Corporate Planning and Control

Michael E. Olsson,
Vice President-Corporate Division

Michael E. Olsson,
Vice President-Engineering Division

Nat Packard,
Vice President Commercial Sales

Leon Larkin, Jr.,
Vice President-General Counsel

Harold G. Bjork,
Vice President-General Manager
Tulsa Division

Sheldon F. Smith,
Vice President-General Manager
Charlotte Division

Arthur E. Raymond,
Vice President-Engineering

John E. Allen,
Vice President-General Manager,
Tulsa Division

A. M. Bowles,
Vice President-Public Relations

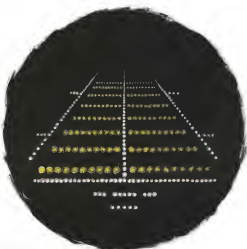
Bernard L. Brown,
Treasurer

Frederick E. VanAllen,
Secretary

Frederick E. VanAllen,
Secretary

Harry W. Stinson,
Treasurer

Frederick E. VanAllen,
Secretary



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staffed and equipped to permit rapid expansion with the government providing necessary additional housing and facilities as had been done at civilian establishments. The Douglas Charlotte, N. C. and Tulsa, Okla. divisions are the last vestiges of that organization. In the new organization they have more independent and rapid growth in the present effort than in the past, president manufacturing. The Charlotte Division operates in Area, landfield equipment and the Tulsa Division in surface production for Air Force.

Douglas analysts forecast a steady growth rate in defense and space markets in strong contrast to the volatile equipment and construction of the post-war recovery, the number of variables in long-range, multi-year planning, this should allow more efficient cooperation of facilities. In the new market situation, Douglas found itself with too many facilities compared with the current industry, overage and some of these still needed more properly adapted to the new requirements of the military customer.

Significant Changes

The changes in government procurement philosophy, and continuing technological advances are causing significant changes in the trades and talent utilized, according to Douglas planners. They predict that in the next 15 years the ratio of engineers to total work force will increase by a factor of 7.5, while the ratio of administrators personnel will rise by a factor of 1.5 and that of manufacturing personnel will decrease by half.

This trend is one reflection of a change in the attitude of the company toward research and development. Historically, Douglas has been one of the most conservative firms in the aircraft business. It needed unexplored fields and concentrated on building a reputation for sound design engineering, high quality production and extensive customer service.

McGovern said that this attitude had been abandoned because customers now are more willing to accept new concepts and a seller must sell himself to the change. Because of this, the new organizational pattern has been designed to handle more aggressive development of new products. The company has also acquired a subsidiary, Autopac, Inc., to develop space propulsion systems. In the Aircraft Division the new emphasis on development is evidenced by heavy efforts to replace cooperation in the design of General Electric Surface, magnetic Imagination, and VTOL aircraft. The division is building a solid core antenna complex for Spaceplane and the Navy VAX. It is also preparing a proposal for an aircraft transport somewhat larger than the Fairchild C-123 and a chelating commercial con-

struction option on a two-turbine light transport designated the Model 2050 (AWJ-12, p. 45).

Chief concern before the 1960 program is the difficulty of obtaining adequate financing. Aircraft Division executives are convinced that a very large market exists for such an aircraft designed to carry 18-20 passengers with optimum economy over stages of from 900 to 400 mi. Aside from the initial selection design details are not yet settled. Preliminary design probably will not be completed until the financing problem is solved.

The division is working on two GEM projects. One is an engineering and manufacturing subcontract from Yehuda Research, a Pasadena, Calif. firm which holds a prime contract from the National Maritime Administration to develop a GEM vehicle. The other is a capacitor-based project, a prototype of which is expected to be ready for sale in 1961.

Despite government contracts awarded to competitors, the division is pressing development of a combat-type VTOL aircraft with fast lifting capacity, one of the six of wing and control surface. McGovern and his hopes to start construction of a prototype this year and begin flight in 1967. These same hopes of government support Douglas has purchased the design rights and test data of the Dugout VZ-10A which also was based on the tilt-rotor concept.

The firm is not yet committed to the development of a new aircraft and may decide in favor of unclassified production. McGovern sees a \$4-billion market in this field during the next 10 years and a much larger one in the 1970s. Nearly half of the sales in the first decade are expected to be to the military.

The division will need a new produc-

Anti-Radiation Drug

Washington, D.C. scientists have reported that a plot of the growing system of both in the source of an anti-radiation drug that has given positive selection of protective and therapeutic effects in mice suffering from acute radiation exposure.

The drug derived from the dihydroxyacetone, a fruit body found in the Primarily Kiti region of the Kuni-Kuni and is to be a general stimulant of low toxicity which lowers arterial blood pressure and the upper control of blood. The Soviets say that athletes who have used the drug claim that the feeling of confidence in their ability increases and, when the drug is used in normal research, it causes body fluids to maintain normal levels and raises the probability of milk cows and lambs.

tion program soon. New DC-8 jetliners continue trucking in bus at present only 21 aircraft are built. The submersible program will be produced in the AWD which will not be phased out before the end of 1963.

McGovern predicted that Douglas will become progressively more involved in Europe and elsewhere. He would not specify what sort of investment he expects but said there probably will not be more, since manufacturing agreements such as those under which Douglas in Germany sold the Bell Aviation Glare and intends to sell the Pegasus Douglas MD-508. McGovern said that after thorough study of aircraft industries in many foreign countries, Aircraft Division executives are convinced they can match European prices despite an adverse 5 to 1 import pay ratio. Factors working against European competitors include higher bank rates on raw materials, higher equipment prices and other high overhead costs.

MSD Structure

MSD Vice President and General Manager Charles R. Able said that the division will have a management project type of structure. Functional groups are divided according to their specialized fields such as structural engineering, operations research, ground support equipment, test and flight with various number of projects. Project groups are segregated from the rest of the organization to conduct a single aircraft or space vehicle program without the distraction of other projects. Able pointed out that Douglas has used some variation of functional and project organization for several years.

In the new organization a "matrix approach" is specifically applied to the development of new projects. The matrix that program officials reporting to a director of programs are expected to draw members of specialized effort from such functional groups. Each functional project is represented in each program office.

The program office provides an administrative core if it should ever be desirable to split off a separate program management organization. It is to be a single unit in existence in the Shipboard Systems Subdivision. It was created because Northrop has reached an advanced stage of development and needs the single line of management authority from the division general manager which a project type organization offers. It is located in quarters separated from the functionally organized division and is chosen the division personnel working on the program. If the need for the subdivision passes, it can be absorbed back into the main division. Corporation officials say any division may set up a program subdivision when circumstances justify it.

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Aerospace Unions United in Goal Of Workers' Economic Security

By Katherine Johnson

Washington—Economic security for workers in the aerospace industry is the overriding objective of the International Assn. of Machinists and United Auto Workers, who will present a united front in negotiating contracts with 71 firms this year.

Fifty-one aerospace plants and 32 auto-plant contracts are involved (AWT Feb 13, p 31).

The AFL-CIO union's bargaining program, spelled out in general terms following a conference here of 300 local and international leaders, also calls for wage increases additional fringe benefits and increases in strength-in-house unions, including creation of the union shop throughout the industry. Only about one-third of the industry now has union shop provisions.

Management generally is hostile to the union's call for a pseudo-independent labor-management committee to work out an approach to the in-scrutiny problem in the industry. This problem has been highlighted by the recent lay-off of 3,300 workers at the Martin Marietta Corp.'s Baltimore plant, an 11,000 shift in employment at the General Dynamics/Corbin Aerospace plant in San Diego, Calif. and continuing layoffs at the rate of about 400 a month, with the expected lay-off of 17,000 workers at the Pterodactyl N.Y. plant at Republic Aviation Corp. starting next month.

Republic Is First

Bargaining at Republic, which was under way last week, launched the new's negotiations. It will focus attention on the union's demand for economic security through job security.

IAWU proposed alternative approaches.

- Establishment of an industry-wide lay-off fund based on contributions by employers and insured by the federal government, after the pattern of the railroad industry. Leonard Woodcock, UAW vice president, emphasized to the conference that the problem "cannot possibly be met company by company."
- At Martin, he said, benefits were displaced by the last lay-off of 10,000 workers and that "while it takes to bring all 30,000 employees at once, it's a handful of people."

• Renunciation of construction by government procurement agencies for supplemental management benefits and separation payments sufficient to take workers through job shifts. The

unions consider the \$500 maximum lay-off benefit in the aerospace industry completely inadequate, and compare it with the \$7,390 maximum benefit of U.S. Railroad Co.

The President shortly will appoint a government task force, to be headed by Secretary of Labor Arthur Goldberg, to establish national policy on termination of government contracts for job security and strike costs. Goldberg has said that legislative language, such as government contracts, introduced in Rep. Frank Church (D-Conn.), is "a gift" to a completed position. Government policy has been to let contractors work 90 days after strike ends against contract.

Industry-Wide Bargaining

Company management expects the union to be negotiating to make a major drive toward industry-wide bargaining, which has given organized labor its great strength in the automobile and steel industries.

Woodcock, noted that UAW has achieved some success in securing two aerospace divisions of General Motors Corp. But in the aerospace industry, he said, the union's strength is the automobile field. Martin Marietta, at the AC Spark Plug Division and the Allison Division amounts to about 75% of regular pay up to \$1,000, compared with the \$500 per worker settlement in the aerospace industry, he said.

The drive to achieve an industry-wide bargaining program is expected to concentrate this year on the big West Coast companies, whose contracts start coming up for renewal in May with General Motors Corp. and then North American Aviation.

Initial steps are being taken by West Coast organizations toward a unified approach to the demands of the past year. The companies will put to help meet proposals which would lead to industry-wide bargaining, and give the unions the power to take them to the entire industry at once.

Anticipated Moves

Managements expect the union to push for inter-company transfer of retirement benefits and preferential hiring of the laid-off workers at new company by month. While achieving the union's objective of economic security, these moves would also pave the way for industry-wide bargaining by establishing an interchangeability of workers among companies.

During the last round of negotiations in 1960, aerospace management, on demand for the first time with a united front, refused to speed to work together to meet demands.

United Aircraft Corp., concerned that the union was encroaching on its own ground, proposed a "local" light but aerospace companies on the West Coast and elsewhere generally negotiated company agreements. At a scale, the union position at United was in a low level, and substantially stronger in the rest of the industry.

Prolonged Strikes

The result of United's approach was prolonged strikes at some of its plants. One of these moves, which cost the company estimated at around \$4 to \$5 million. The total cost of the strike at one United plant-Pitt & Wayne Aircraft Division—was \$10 million, of which United had to bear \$2.5 million. After losing their 1960 strike, employees at the Sikorsky Aircraft Division of United voted to decertify UAW, and the Teamsters union, headed by James Rhea, gained a foothold. Teamsters officials are grateful about their interest in moving into aerospace, industry plants where and if the situation is ripe.

In the rest of the industry, according to IAWU and UAW, only two significant work stoppages occurred during or since the 1950 negotiations. One was a month-long strike at the Sparco Corp., plant at Lockheed Aircraft Corp. The strike at the Sparco plant cost 170 workers at the Lockheed N.Y. manufacturing plant of Curtiss-Wright Corp.

Rolls-Royce Loses Income Tax Appeal

London—Rolls Royce, Ltd., must pay income tax on nearly \$5 million paid in the first six months of 1960 to companies for its increased losses. House of Lords ruled.

The House dismissed appeals by Rolls Royce from four earlier decisions made by the Court of Appeal. The case involved Rolls-Royce's losses incurred in a aircraft engine between 1940-1955, in which a large number of discounts and other allowances were supplied. Rolls Royce and a Chamberlain Court had held that receipts from these agreements were capital funds and not subject to tax.

Agreements with Nationalistic China, Taiwan, the United States, Belgium, Sweden, the Argentine and Australia were made, the House of Lords said, because the company could not hope to sell engines at these areas without loss agreements, thus enabling its capital assets.



Top: A titanium cylinder goes to rolling into production. Bottom: Titanium storage at Learning Division of the Aero Corporation.

In Minuteman second stage

Titanium rocket case reduces weight 30%, boosts rigidity and reliability

Aerojet General Corporation has selected titanium for second stage Minuteman rocket motor cases in the fastest, most economical and reliable way of reducing the inert weight of this wonder arm.

Light-weight titanium (density 4.503 lb./cu. in.) can be used in sections which prevent buckling failures. To achieve equal buckling resistance, use of steel would require a 30% weight penalty.

Titanium is immune to atmospheric corrosion.

High strength-to-weight. Titanium alloy grade Ti-6Al-4V in heat treatable to 160,000 psi tensile strength, with elongation in the range of 10 to 15%. Its weldability and metal reliability is demonstrated both in elevated temperature applications (including 7000 psi engine) and cryogenic temperature applications (including 4000 pressure vessels).

Applicable to current programs... Ample titanium mill capacity and the network of fabricators experienced in handling this grade guarantee a steady supply of parts should the program be accelerated. Since steel casting and joining technologies are largely applicable, titanium has been introduced into the Minuteman program with no scheduling penalties.

Decreasing cost. The completed titanium case cost slightly more than the aluminum steel version—but the difference vanishes under the impact of the 30 percent weight reduction titanium provides.

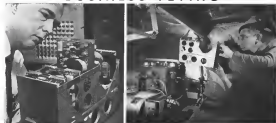
Ease of fabrication. Titanium is as malleable as weldability as steel. There is no need for pre- or post-heating of the titanium solid into.

How to use TMCA information resources—if you need information on titanium fabrication techniques or component fabricators, write TMCA's Technical Service Department. Titanium can solve your weight problems.



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TRANSFORMED, PRINTED CIRCUIT BOARDS (left) from the heart of the Minneapolis-Hawkeye H-14 adaptive autopilot's computer. Computer consists of cards. Device at right side of same photo appears to be a vacuum tube, but is actually an autopilot tube, a miniature element to provide constant voltage from the system's 24V-5-v. system. Cards can be removed easily for maintenance and cannot be inserted into the computer assembly. Eight power computer tubes (right) are used in the Comco H-14. Transistorized version of these in system, is at lower left. The base H-14 autopilot weighs 24.5 lb., optional add 6.9 lb. to weight.

Light-Twin Adaptive Autopilot Marketed

By David A. Brown

New York—Adaptive electronics autopilot for light twin-engine aircraft, developed by Minneapolis-Hawkeye Regulator Co. after extensive work with high-speed research aircraft autopilots, will be marketed under the Beechcraft trade name by Beech Aircraft Corp.

Designated the H-14, the autopilot consists of a transistorized computer, flight controller and three identical pneumatic servos in its basic form. It is capable of controlling two-engine aircraft without being adapted to the peculiar flight characteristics of each.

Federal Aviation Agency certification has been completed with the autopilot installed in the Beech Baron and is pending on the Beech Queen Air and G18S as well as the Cessna 170B, Knight and 440. Beech will offer the unit either for experimental factory installation or as a retrofit item.

The base H-14 weighs 24.5 lb. Options, including ILS and auto braking, auto servo, trim switch, altitude constant cruise selector and fuel, control ILS switch add 6.9 lb. to the weight.

Beech will retail the autopilot, factory installed in the G18S, Queen Air 65 or 80 and the Baron for \$7,975 at the base form. With altitude control the Baron, installed price, will be \$8,675, with altitude control and auto-brake price, it will be \$9,150 and with the addition of an ILS coupler to



FLIGHT CONTROLLER of H-14 autopilot, shown here mounted on the console of a Cessna 180 consists of push control wheel under the pilot's thumb, push trim indicator above it, two built-in ILS, altitude and auto-brake switches. Trim indicator shows amount of electrical action when the entire is not engaged and the amount of electric trim after engagement of the H-14 autopilot.

PERSONAL
 Name: McDonnell
 Address: 201 South Main Street
 City: St. Louis, Missouri
 State: MO
 Zip: 63102
 Education: Ph.D. in Aeronautics
 Major: Ph.D. in Aeronautics
 Minor: Ph.D. in Aeronautics
 Experience: Research and Development
 Position: Research and Development
 Salary: \$22,000
 Military Service: Contract with U.S. Navy, U.S. Air Force, U.S. Army and the NASA

EDUCATION
 Institution: West Point, West Virginia
 Degree: B.S. in Aeronautics
 Year: 1964
 Institution: University of Missouri
 Degree: M.S. in Aeronautics
 Year: 1966
 Institution: University of Missouri
 Degree: Ph.D. in Aeronautics
 Year: 1968
 Institution: University of Missouri
 Degree: Ph.D. in Aeronautics
 Year: 1970

EMPLOYMENT
 Employer: McDonnell Aircraft Corporation
 Position: Research and Development
 Dates: 1970 to Present

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other optional additions, it will be \$9,075.

Berch also will add a remote kit at a price to be determined.

Berch announced suggested retail price of \$5,995 and installed was revised after a determination of certification and development costs by Berch.

Main difference between the IL-14 and conventional electronic autopilots is the Berch's ability to adapt itself to the various conditions and flight characteristics it will encounter on various types aircraft.

Instrumentable able to make movements of the aircraft and to device corrective measures for them, the autopilot responds to rate of change of the aircraft's motion. It is the movement of the control surfaces, in determining what it should do.

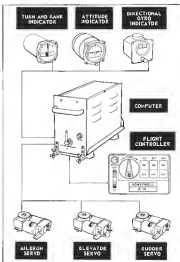
All data fed to the computer, with the exception of optional attitude hold mode and IL-5 or zero data, comes from potentiometers of the standard autopilot. Directional and lateral bank, gyro. The system can operate with either three- or five-axis electronic gyro. But this means the IL-14 does not require air data input. Aerial pressure or pressure altitude is not able to compute control the aircraft. The autopilot, based on systems derived for research aircraft which were to fly into areas where external conditions other designed inputs, and varied widely, or else could not be accurately predicted, has an electronic standard of performance built in and adjusts its own rate signals to the aircraft to achieve the standard.

Performance standard built into the computer is based largely on work done by Cornell Aeronautical Laboratory and the National Aeronautics and Space Administration as well as McDonnell. However, to determine the response desired by the majority of pilots. This standard standard was built into the computer and, as a result, the IL-14 is inserted into the pilot's down time in the search of the aircraft.

This leads to eliminate the need to select the IL-14 with different model aircraft. Also eliminated is the need to select the autopilot's response. A pilot can select an optimum altitude with a continuous monitor and adjust aircraft performance without need to adjust air data.

The basic IL-14 provides:
 • Three-axis stabilization and control
 • Full-time use damping and trim coordination
 • Pitch-and-tilt attitude control
 • Full-time single-axis recovery as turn as well as in level flight

Options available with the IL-14 per fully automatic IL-5 function, as



SCHEMATIC DIAGRAM shows IL-14 autopilot arrangement. Computer compares aircraft motion as reported by gyro or as defined by flight controller to standard standard pilot response, then operates servo to achieve the standard.

pitch and glide path combination. The IL-14 handles and tracks the fuselage beam onboard, using the glide slope coupler and, when the glide beam center is intercepted, autopilot the attitude control, down engine, bracket and tracks the glide slope using a small fuselage position. The pilot's only task is to lower the wheels adjust the flaps and control the engine.

Other options provide for attitude control, course director beam, and automatic pitch trim.

The computer for the IL-14 consists of no general model mode which are designed for any conversion to facilitate maintenance. The mode cannot be plugged into the computer in an incorrect position.

The flight controller has only five controls and one indicator. McDonnell-Henrich claims that, as a result of extensive human factor studies aimed at doing controls that are easy to see, understand and operate, both the probability of error and the time required to operate the system are reduced.

The controller consists of a pitch indicator and pitch control wheel and a roll indicator for autopilot engage, attitude hold and IL-5 engage. There mode switch on the right is lighted.

With the autopilot engaged, the aircraft may be maneuvered through 70 deg. up or down pitch and 90 deg. left or right yaw with the pitch and yaw controls. Turns are fully coordinated and rudder damping is in effect when

ELECTRONICS & SPACE ENGINEERS

New long-range contracts at Ryan have created top-salaried opportunities in sunny San Diego



RYAN ELECTRONICS was selected by Hughes Aircraft Company, Inc., to design, develop and fabricate the Radar Altimeter and Doppler Velocity Sensor equipments for NASA's Surveyor Lunar Soft Landing Spacecraft.

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WORLD LEADER in the design and production of Doppler Navigators for all types of aircraft now flying or projected, Ryan Electronics works engineers for challenging opportunities in sunny San Diego.

Ryan is on the move! New contracts call for years of research, design and development work on such space age projects as radar altimeters for the Surveyor lunar soft landing vehicle and the Saturn launch vehicle. Ryan Electronics is also the world leader in Doppler navigation systems, as well as in the field of space guidance and control. If you are a career engineer interested in a top-salaried job with SGRS, diversified Ryan, if you would like to live in cool, sunny San Diego on the blue Pacific where the living is America's finest... Send resume in complete confidence to: JAMES C. KURNS, Ryan Aeronautical Company, 5650 Kearny Mesa Rd., San Diego 12, California.

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out the B14 helicopter is engaged. Control surfaces are moved by power pneumatic servos, consisting of dual magnetic air valves and pneumatic relay discharge actuators. Servos operate on only 10-15 psi air pressure supplied by the engine-driven vacuum pump. Use of this type servo eliminates the need for an expensive clutch. The servo provides effective control at both high and low speeds.

Valves of servo authority prevent harsh control movements even if the autopilot is engaged inadvertently while not recommended. The pilot will have time to note the incorrect movement and adjust the autopilot without deranging it. Minneapolis-Honeywell

Oxyneal Device

The oxyneal is accurate to within one degree of heading and verifies plus or minus 20 ft. of pressure altitude. Altitude is sensed by a trapped air device which is operated with the computer.

Minneapolis-Honeywell engineers say the autopilot has displayed its ability to maintain correct heading during engine failure on takeoff at V₁.

The B14 also has successfully flown a Bell Model 47 helicopter during its penultimate flight test work, conducted by the Canadian National Aeronautical Establishment at Ottawa.

FAA Proposes Changes In License Procedure

Federal Aviation Agency has proposed a sweeping reorganization of its aircraft licensing system which would require that all licenses granted to aviators in the FAA be renewed every two years.

The new system, which the FAA hopes will go into effect in 1965, will make use of automatic data processing equipment. Information and records on each aviator also will be maintained by the agency, based at the FAA's Aeronautical Center located in Oklahoma City.

Under the proposed system, FAA will require the holder of any certificate—pilot, mechanic, controller or any other type—to renew it within two years after the new system is put into operation.

No compensation will be required for a new certificate. The holder would have only to complete and submit a standard application.

It then would receive a plastic card, similar to commercial credit cards which would be:

- All ratings held by the individual
- Medical examination findings, restrictions and expiration date
- Social Security number of the holder

The card would be valid for two years and could be renewed without expense any time up to two years after it expired. After the two-year period, a general examination would be required.

Review of all ratings and privileges would be automatic each time the holder passed a medical examination, even for those ratings which do not require the passage of such an examination.

Although there are requirements for medical examinations and for training procedures, there is at present no method of keeping the record up to date.

PRIVATE LINES

Fullback fastlane read-up of Ann Constanter Model 1121 two jet private plane will be built by the company for its country sales tour in May. The read-up will be transported on a tractor-trailer.

Service for the Price 540 will be provided by Qualstar Air, Inc., Baraback, Calif., Gopher Aviation, Rochester, Mass., and Atlantic Aviation, Wilmington, Del., operating in Turbo-Prop, Inc., distributor for the French back executive aircraft.

PROBLEMATIC RECREATIONS 110



There are a point on a circle. A straight line segment is drawn between each pair of points. How many intersections are there within the circle if no 3 lines are collinear? —Continued

Look! It's this year's IDE, The Golden Age of Electronics. We really intend more than 65,000 to New York's Columbia. We will be in attendance with a large sampling of the latest advances in the latter component the from Lissa Systems, Western, Avtron, and Electron Tube Division, Triad, USECO, Aero Service and Potentiometer Divisions. Hope to see you March 26th through 29th.

ANSWER TO LAST WEEK'S PROBLEM: 5162 triangles.

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Left—The space 970 Development Center, the 4000 series design test is monitored on closed-circuit TV in Houston Control and Data Acquisition Center.

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Positions also for persons spacecraft engineers.

All qualified applicants considered without regard to race, creed, color or national origin.

PRODUCTION BRIEFING

Boeing government received its first Lockheed T-104C which will serve as a prototype for other F-104Cs to be manufactured in Italy for NATO forces (AV Feb. 17, 1968 p. 109 and AV Sept. 11, 1961, p. 96). Lockheed will ship additional F-104Cs to Italy for use as interceptors at Turin by Fiat, prime contractor for the aircraft in Italy.

Asinus Man Bldg., following the departure of company founder Min Bldg., has changed its name to Koon Aviation. Coosa Aviation owns 49% of Koon Aviation. Koon Aviation, 1500 Main Street, Berkeley and aviation company, owns another large block of Koon Aviation stock.

Colson Radio Co., Dallas, Tex., is owned \$5.5 million. Letter received from USAF's Defense Systems Division covering reusable 10" antennas and survivable UHF duplex for use in hand-carried mobile sets. Colson also received contracts from USAF totaling \$1,945,712 for airborne equipment including one for \$1,183,216 of VHF VOR communication navigation system, \$551,145 for instrumented system evaluation, \$559,000 for equipment, \$700,151 for 301 year communications and \$280,190 for flight director computer.

Number two prototype of Regent's two-stage ASTV aircraft, the Astorian, has made its first flight. Initial prototype has been flying since October. Regent now work on number three prototype is well advanced and testing for production models is being set up.

Protonic, Inc., of Los Angeles will design and fabricate a prototype "test environment" space suit intended to afford complete protection for a man traveling from launch until recovery. The \$46,000 prototype contract was awarded by National Aeronautics and Space Administration's Manned Spacecraft Center at Houston, Tex.

Bechtel KDB-1 liquid-fueled ramjet towing target achieved a record speed in excess of Mach 2 and altitude above 70,000 ft following a recent test launch by a Nike McDonnell F-102 fighter at 51,000 ft. The KDB-1 flew a nearly perfect mission of 12 min duration, according to test officials, and showed good directional control and stability in all configurations.

Ryan Aeronautical Co., of San Diego, Calif., has received a \$1.5 million order from the Navy for additional production of the Navy's first Q-36C Predator jet target drone.

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Recently, the Instrumentation Laboratory was selected by NASA to develop the guidance computer system for the manned space shuttle project ARJOL.

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ENGINEERS

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It has appeared in recent issues of Scientific American, Aviation Week, Aerospace Digest, Engineering Management, Science News, and a number of other publications. Answers received so far indicate that we already offer a noticeably high percentage of the advantages claimed by the majority of responses. AND THAT WE CAN PROBABLY OFFER A PORTION TO FIT THE REQUIREMENTS OF THE DEPARTMENT. You'll never know how well you can choose and implement an answer to the question you challenge us to meet them by telling us WHAT YOU WANT!

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Backlog of Aerospace Orders Drops Slightly

Washington—Value of backlog orders for complete aircraft systems, spare vehicles and related parts dropped slightly during the third quarter of 1961 according to sales figures released by the Census Bureau in its new backlog reporting system.

The backlog total for 1961's third quarter was \$14.08 billion, a slight decrease from the second total of \$14.19 billion in the second quarter (AWI Jan. 8, p. 32); the figure reported in its new publication "Backlog of Orders for Aerospace Components."

The publication is an attempt to present to aircraft parts makers of backlog orders throughout the entire aerospace industry.

The figures are compiled from voluntary reports filed by 54 companies producing, developing, manufacturing or having prime contract responsibility for complete aircraft, aircraft parts, sub-assemblies and engines or the propulsive units for missiles or space vehicles.

Census Bureau began the new survey to keep pace with growing needs and spare activity. In the old publication, "Quarterly Backlog of Aircraft, Aircraft Engines and Propulsion," manufacturers listed orders, spare vehicles and propulsive

units and related systems in the "other products and services" category.

The old publications were compiled from voluntary reports from 46 aircraft, engine and propulsive firms. All but a few reported manufacturing firms have been retained in the new survey.

In adding the new companies the bureau also detailed activities in final manufacturing or preliminary research and development work in the missile and space vehicle field. These firms—total listed in the old publications—were selected from the bureau's Census of Manufacturers, which is completed every five years.

The companies that increased the response were added to the list, bringing the total to 54 firms, which the Census Bureau considers the aerospace industry.

Bureau does not allow the bureau to release the names at the total number of companies which were selected for backlog order reports. Census Bureau said the figure of 54 firms was a good representation of the major contributors to the aerospace field.

The new firms that did not receive the response were mostly very small manufacturers, Census Bureau said.

ORDERS OF BACKLOG

Type of product or service	Quarter Ending				Third Quarter 1961 Breakdown	
	Dec. 31, 1960	Mar. 31, 1961	June 30, 1961	Sept. 30, 1961	Prime contracts backlog	Sub-contract backlog
Total	12,391	14,889	14,190	14,080	2,711	410
United States government	12,058	11,211	11,097	10,993	2,708	2,840
Other contractors	2,343	3,678	3,093	3,087	403	470
Complete aircraft and parts, total	6,089	6,734	6,408	6,368	1,142	74
United States government	4,586	5,017	5,179	5,195	540	246
Other contractors	1,503	1,717	1,229	1,173	602	50
Aircraft engines and parts, total	7,304	7,451	7,782	7,712	377	2
United States government	5,141	5,157	5,094	5,044	346	0
Other contractors	2,163	2,294	2,688	2,668	3	2
Missile and space vehicle systems, engines, propulsion units and parts, total	4,499	4,399	4,167	4,074	1,419	71
United States government	3,844	3,479	3,170	3,126	815	22
Other contractors	114	388	326	289	387	5
Space vehicle systems, United States government military, engines and/or propulsive units for missiles and space vehicles (including parts), United States government, military	447	434	483	497	77	23
Space vehicle systems and/or their engines and/or propulsive units, United States government, nonmilitary	344	176	274	279	—	18
Other contractors	3,229	1,811	1,657	1,750	917	216
United States government	1,473	1,200	1,082	1,109	216	423
Other contractors	1,756	511	575	641	701	183
All other products and services, total	939	999	901	1,054	348	43
United States government	743	812	827	873	300	170
Other contractors	196	187	74	181	48	27

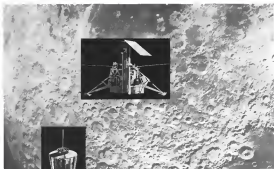
¹ Revised.

² Includes all government, nonmilitary, and military, and nonmilitary products (including aircraft and missiles) not included elsewhere and all parts (except those reported elsewhere and developed on those contracts or orders, etc.). Backlogs for other reported contracts are included with figures for the respective reporting categories.

³ Includes all nonmilitary aerospace vehicle and nonmilitary products and services and all parts (except those reported elsewhere and developed on those contracts or orders, etc.).

⁴ Includes all military aerospace vehicle and nonmilitary products and services and all parts (except those reported elsewhere and developed on those contracts or orders, etc.).

⁵ Includes all military aerospace vehicle and nonmilitary products and services and all parts (except those reported elsewhere and developed on those contracts or orders, etc.).



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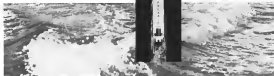
as the proper mix of manned vs. unmanned satellites, the requirements of manned space flight, RF systems requirements for high speed strike reconnaissance, sensor systems or unmanned satellites, analysis of weapon systems, from conception through development, test and customerize and many others.

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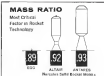
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LETTERS

Ejection Survivors

You can remember that records a provision we made in June 1908 of the Dutch to commemorate the 100th life would be the North Star set

We have tried all moderate responses to the character letters we issued in quarters and the jump has now come to reveal itself.

We sampled therefore if you would be kind enough to consider visiting us by putting the following notice in your magazine or those it contained.

A trillion-fold, or order, construction contains the names of all those who have used the Master Link - not in order that no names are needed, a positive and useful response is largely related to the smaller links used by the expression of the Discardable.

Will those who have not responded kindly do so as soon as possible and will all other operators who have not been contacted please write to Commander D. F. Norman A.F.C., R.N., Commander Frong, R.A.F. Eastbourne, East Sussex.

A. W. Benson
 Chief Test Pilot
 Hawker Aircraft Limited
 Dunstable, Bedfordshire
 England

Orbital Procedures

The most Israeli politicians (the eighth (AW Feb. 4 p. 29) in NABCC list attempt to win support John Chas. through the water to offer a few lines on Israeli concerning the Israeli child problem in it will affect before (Cinema Apollo-Dove) more people.

The eight announced delivery sets of course materials for all concerned but must be reported due to the references problems arising in the nation's best assumed quiet power and the current drama that it is a unique. Experience and improved task aspect will eliminate most of the present reasons for the launch delay of the meeting. After/Morley, VIA 6 capsule. Before Mrs. can, capsule was have reduced launch delays associated with them. But the failure are machines can be wild.

(3) What will be the probable launch date period for the six more complex manned vehicles of the future having three to nine crew members and from two to three earth stages for the Apollo earth orbit rendezvous, made for up to six years for "protected" Navy desert flight?²

(b) What additional direct operating costs will be incurred because of this month's defect?

(c) What additional packet profile will result if packet length on time does not arrive as dictated by path and window size or does lower throughput cause packet loss?

Sperry is not available in this letter to present a detailed answer to each of these questions. However, the writer does not sense that severe effects of these conditions

Another Week welcomes the opinions of its readers on the issues raised in its magazine's editorial columns. Address letters to the Editor, *Another Week* 330 W. 42nd St., New York 36, N. Y. Try to keep letters under 300 words and give a genuine identification. We will not print anonymous letters, but names of writers will be withheld on request.

can be removed through one of these less often mentioned procedures as follows:

4. Use of workers' responsible wheel (RWOW) to provide convenient removal of workmen of the branch line with the freight switching station or orbital assembly line.

• Implementation of an RCD station-laying system to maintain production compatibility with the hatch and recovery boat.

C. Employment of low-skilled parking staff (about 180 new) as a prevailing option (implicit) launch opportunities to an RCD-controlled school zone. My bus

is released in these circumstances, proper selection of the ideal altitude and inclination combination can provide the required mechanism of the ideal assembly line with Cape Canaveral such that two optimum launch opportunities per

plane travels from the launch base to the parking orbit and lower is the target orbit with an orbital anomaly.

It is urged that our future space programs employ these concepts to give our people access to orbit launch systems.

Additional information concerning these materials is presented at the following Northrup Corp technical reports: Summary Report of Rendezvous Compatible Orbital ASG-TM-6130, R. S. Swenson and N. V. Petrov; Station Keeping of Satellite on Rendezvous Compatible Orbital ASG-TM-6131, R. S. Swenson, F. Seale and N. V. Petrov; and Orbital Assembly and Launch for Lunar Operations, ASG-TM-6132, N. V. Petrov.

Norane V. Perencevich, Chief
AIDS Section
Northrup Space Laboratories
Elkhart, Ind.

Pilot's Pilot

Unfortunately, when a member of one of the military services expresses his opinion publicly, the expression is readily accepted by many civilians as the consensus of opinion of that military service. Let me state that I have long held Min Jongsuk's Coaches as the highest regard. Many of my military friends have expressed the same opinion. The performance in the T-38 is enough, alone, to put the leader of his fellow members. The FAI has no "strategic" complex. Min Coaches is a solid choice.

JOHN H. FLEMING
Capt., USAF
Roberts Air Force Base, Kan.

Telescope Inventor

We would like to off your attention to an entry in the weekly 'GMO-Mini-Präsident Ultraviolet Column,' p. 73, on the Feb. 18 issue of *Amateur Wires*. The article described the E2m Schwarzschild telescopes, noting that they are named for their inventor, Dr. Martin Schwarzschild of Princeton University.

The "Schwarzschild telescope" was invented by Professor Karl Schwarzschild, who was director of the Astrophysical Observatory Potsdam at the time of his death in 1917.

The conclusion is understandable since his son, Professor Martin Schwarzschild, is an esteemed member of the faculty of Princeton University and director of the Smithsonian II High Altitude Station, Tolo.

script Program. The Department of Agriculture, of Princeton is also participating in the OMO Program, with a contract to let

with the No. 1 satellite instrument, a Røpke-type stellar aberrator spectrograph, under the direction of Frederick Lynne Spiller.

Assistant Director
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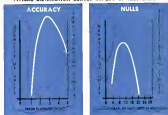


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on many fuels. Provides high power per pound of weight. Operates dependably. And, because the entire power turbine and combustor removes as an assembly, the T53 is easy to maintain. The T53 is one of Lycoming's growing family of turbines with ratings up to 2400 shp. Their applications in industry and for the military are limitless.

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